

# Programme Steering Group #19 05 April 2023

Version 1.0

MHHS-DEL1119

## Agenda

#	ltem	Objective	Туре	Lead	Time	Pag
1	Welcome			Chair	10:00-10:05 5 mins	
2	Minutes and actions review	Approve minutes. Update on actions, closing where appropriate	Decision	Chair and Secretariat	10:05-10:10 5 mins	3
3	Sponsor update	Hear key messages from the Programme Sponsor	Information	Ofgem Sponsor (Melissa Giordano)	10:10-10:15 5 mins	6
<ul> <li>4 Programme replan</li> <li>4 approach and</li> <li>Change Request</li> <li>5 Interim Plan</li> <li>extension</li> <li>6 Programme</li> </ul>		<ul> <li>Update on the approach and timeline for the replan</li> <li>Summarise the content of the re-plan Change Request including the status of, and changes to, the content of the re-plan since Round 3, including the main risks and assumptions:         <ul> <li>M9 / SIT outlook</li> <li>Go live: M10 / M11</li> </ul> </li> <li>Agree whether to raise a Re-plan Change Request to Impact Assessment</li> </ul>	Discussion Discussion Decision	Programme (Giles Clayden), Chair	10:15-11:05 50 mins	Ę
5		Approve an extension to the Interim Plan, to cover the deferment to the replan timelines	Decision	Programme (Keith Clark)	11:05-11:15 <i>10 mins</i>	1
6	Programme workstream update	Provide an update on activity in the Design, Testing, Sims and Ems and Migration/Transition workstreams	Information	Programme (Ade Page)	11:15-11:25 <i>10 mins</i>	1
7	IPA LDSO assurance	Share lessons learned and recommendations identified through recent IPA LDSO assurance activity	Information	IPA (Richard Shilton)	11:25-11:35 <i>10 mins</i>	2
8	Reminder on MHHS processes	<ul> <li>Share the query and escalation process for participants, including MHHS Programme points of contact</li> <li>Share the standard process for MHHS industry consultations</li> </ul>	Information	Chair	11:35-11:45 <i>10 mins</i>	2
9	Delivery dashboards	Take questions from PSG members on delivery dashboard content	S industry consultations Information Chair 1		11:45-11:55 <i>10 mins</i>	2
10	Summary and next steps	Summarise actions and decisions. Look ahead to next meeting	Information	Chair and Secretariat	11:55-12:00 5 mins	5
	Appendix	Detailed Interim Plan extension				5
	Attachments	MHHS - DEL173 Draft Change Request Form for PSG 05 April 2023 v0.7				

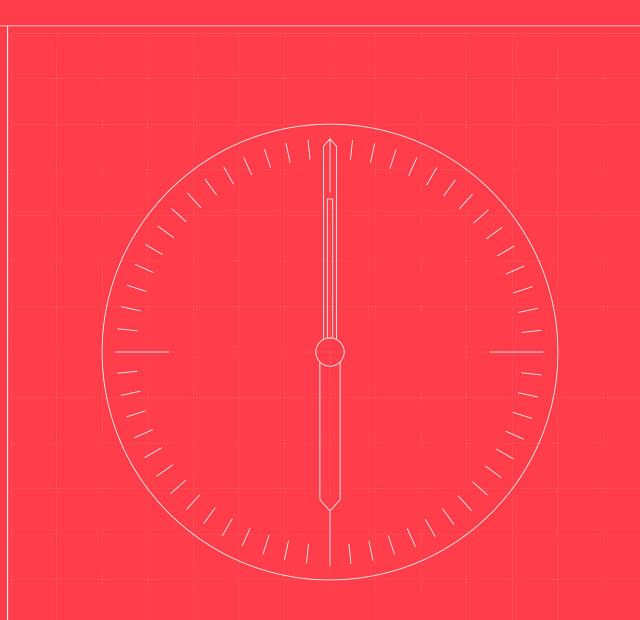
# Minutes and actions review

**DECISION**: Approve minutes. Update on actions, closing where appropriate

Chair and Secretariat

5 mins





- 1. Approval of minutes from last PSG
- 2. Open actions and actions from last PSG

Ref	Created	Action	Owner	Due	Status	Latest Update
PSG15-01	07/12/22 Progress work on customer segments in migration Migration Design Subgroup (MDSG)		Programme (Jason Brogden)	01/03/23	Open – in progress	In discussion via the Migration Working Group (MWG), with a request for evidence shared with participants at the last MWG and responses back under analysis. This action will remain open until there is a conclusion.
PSG17-03	01/02/23	Discuss at DAG if the DIP design could result in changes to the MHHS core design, and if so, the likely timelines for changes to the core design to be delivered	Programme	01/03/23	Open	A risk has been raised to the Programme RAID log. The risk is currently low scoring. Implications of the DIP design on the core MHHS design will be discussed at DAG once the DIP design is available (this action will remain open until this point)
PSG17-05	01/02/23	Review the post-implementation approach to Benefits Realisation and how Benefits Realisation will be handed over to Ofgem at M16	Programme (Jason Brogden)	To be reviewed at CP2	Open	To remain open and be aligned to Control Point 2
PSG17-08	01/02/23	Discuss Small Supplier engagement with the Small Supplier Representative and Ofgem (e.g. engagement requirements, materiality/impact of low engagement, and ways to improve engagement)	Programme	01/03/23	Recommend closed	Meeting held 03 March 2023 with the Programme, Ofgem and PSG Small Supplier Representative. Actions agreed to progress engagement.
PSG18-01	01/03/23	Include a Supplier and Supplier Agent RAG in the SIT status dashboard	Keith Clark	05/04/23	Recommend closed	Updated in SIT dashboard slide
PSG18-02	01/03/23	Check PPC engagement with Small Supplier participants, as input to discussions with Ofgem and the Small Supplier rep	Jason Brogden	05/04/23	Recommend closed	Information used as an input to action PSG17-08
PSG18-03	01/03/23	Mobilise the Fast Track Implementation Group (FTIG)	Keith Clark	03/05/23	Open – in progress	FTIG mobilisation is in progress. The first meeting will be held on 14 April, with a cadence for the FTIG to be fortnightly falling a week before and a week after PSG



## Minutes and actions review (2 of 2)

Ref	Created	Action	Owner	Due	Status	Latest Update
PSG18-04	01/03/23	Provide feedback on the approach to sharing the Design Issue Notification Log for the Programme to review internally	Jon Hawkins/ Chris Price/PMO	05/04/23	Recommend closed	Full DIN log was shared w/c 13 March. If PSG members have further comments on the DIN log, this should be provided via the Design workstream
PSG18-05	01/03/23	Look into the assurance process for LDSOs for the accuracy of data for DUoS billing	Jason Brogden	05/04/23	Open – in progress	Programme progressing a statement on assurance to share with LDSOs and Elexon Helix
PSG18-06	01/03/23	Progress implementation of CR015 Option A via the Design Authority (DA)	Programme PMO	05/04/23	Open – in progress	Implementation in progress. Updates will be provided to PSG as the approving body and via the Design change process
PSG18-07	01/03/23	Update TMAG ToR and the Programme interim plan as per March PSG decisions	Programme PMO	05/04/23	Open – in progress	Housekeeping Change Request for TMAG ToR is progressing through the Change Process. Interim Plan is on the April PSG agenda.
PSG18-08	01/03/23	Add further detail on the status of each change request on the Change Control dashboard (e.g. lifecycle of the change)	Programme PMO	05/04/23	Recommend closed	Updated in Change Control dashboard slide
PSG18-09	01/03/23	Provide 23/24 budgets in PSG central party finance dashboards	Programme and Central Parties	05/04/23	Open – in progress	23/24 budgets from Helix, RECCo and the MHHS Programme are available in the dashboard. DCC budget is TBC



# Sponsor update

**INFORMATION**: Hear key messages from the Programme Sponsor

Ofgem Sponsor

5 mins

3



# **Sponsor's message**

- This Programme remains a high priority for Department for Energy who are keen to support the earliest practicable implementation of the new arrangements.
- We welcome that the Programme has acknowledged the issues we raised at the March PSG and has taken action to address these.
- Concerns remain about the risk of delay to SIT commencement. Are there mitigations that this group can suggest to address this risk?

# Programme Re-plan Approach and Change Request

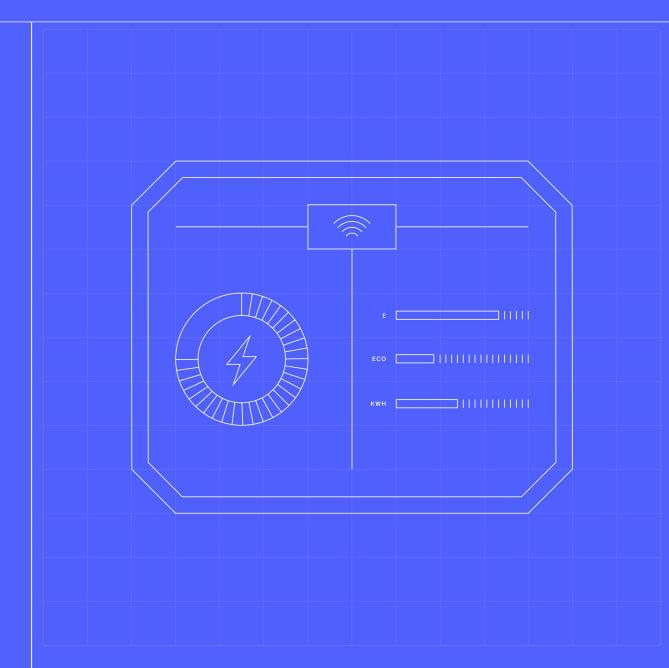
### **DISCUSSION / DECISION:**

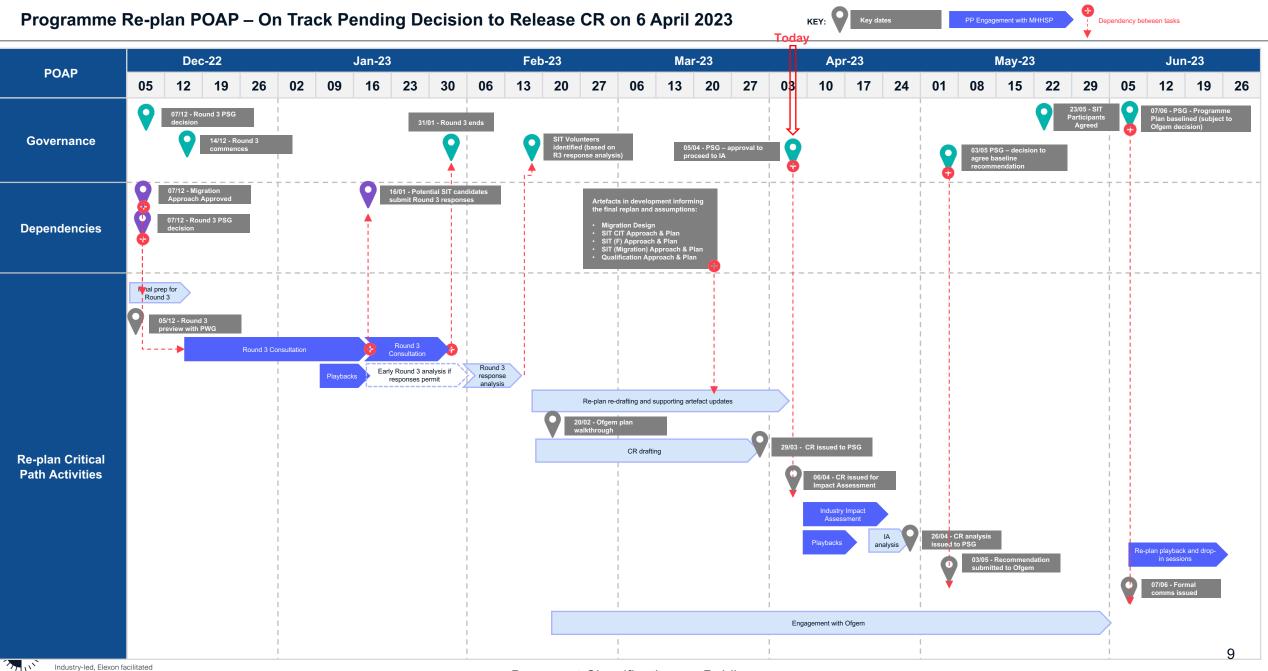
- Update on the approach and timeline for the replan
- Summarise the content of the re-plan Change Request including the status of, and changes to, the content of the re-plan since Round 3, including the main risks and assumptions:
  - M9 / SIT outlook
  - Go live: M10 / M11
- Agree whether to raise a Re-plan Change Request to Impact
   Assessment

Giles Clayden

50 mins







#### The Case to Re-baseline the plan

- MHHS Implementation Arrangements Decision Document (Aug 21). Ofgem stated a clear intent to re-baseline the plan once Core Capability Provider procurement was complete. With the DIP Provider appointed in January 23, it is entirely appropriate to reset the plan now
- **Changes in approach.** There have been significant developments and refinements in approach across all areas of the plan end-to-end (see right). The most fundamental is the move to phasing with implications for SIT, qualification and migration as set out at PSG in Nov 22
- Interim Plan extensions not tenable. It is not sustainable to continue with short-term extensions. MHHSP needs to articulate the long-term plan internally and externally to all stakeholders as a matter of urgency, in particular in relation to benefits realisation and timing
- **Round 3 Evidence.** Excellent response rate at Round 3 (c. 50%) evidenced broad support for the timescales and planning envelopes derived from Rounds 1 and 2 for those that responded. Insights and conclusions from Round 3 need to be fully reflected in an updated plan now, whilst they are still valid and relevant.
- **Minimum Viable Cohort (MVC).** Round 3 is further evidence that MHHSP has the support of a strong cohort of PPs who wish to participate in SIT and have DBT plans enabling SIT (CIT) entry from M9. MHHSP is confident of forming an MVC based on Round 3 responses, which is a critical successful factor for the programme and fundamentally underpins the plan as proposed

#### **Revised Plan – Features**

- **Round 3 Timescales** All Tier 1 milestones remain the same as for the Round 3 plan
- **Tier 1 Date Ranges (M10 M16)** Given known risks under impact assessment, the CR specifies a range of dates, based on baseline milestones
- Go-Live Targets M10/M11 in Mar/Apr 25 respectively but reflects known risks (e.g. migration Design Build & Test) in 3-month contingent Go-Live range which if needed will impact M12-M16
- New Settlement Timeline (M16) moves from Oct 25 in original timetable to Dec 26. Contingent range of up to 6 months based on risk of M10 – M15 moving and need for stabilisation period.
- SIT (CIT) Exit Staggered entry for MPRS means a small 2-week re-balancing of timescales between SIT phases since Round 3

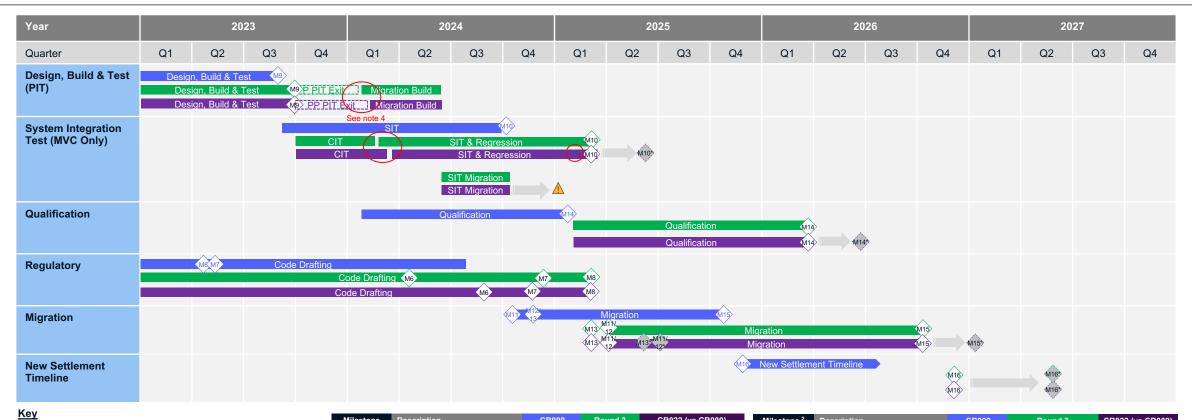
#### Why now given the risks?

- **Governance.** A credible plan is fundamental to effective governance and control on a programme of this scale and complexity; to proceed further without one is a risk in itself
- Enduring Planning Artefact. Re-baselining is not a 'one-off'; updates are inevitable and will be managed by sound governance and change control. Change is inevitable
- **No guarantee risk profile will change.** With MHHSP firmly in flight, there is no guarantee the prevailing risk profile will be more favourable in a few weeks or months
- **Risk Factored In.** Incorporation of date ranges at M10 and M16, formally acknowledge the risks being carried by MHHSP around SIT timescales and SIT entry for some parties
- Change Criteria Unchanged. Baselining does not change MHHSP posture toward future CRs. Some prevailing risks may materialise, potentially requiring further CRs soon after baselining. These CRs will not be prejudiced in any way

#### What has changed since original timetable?

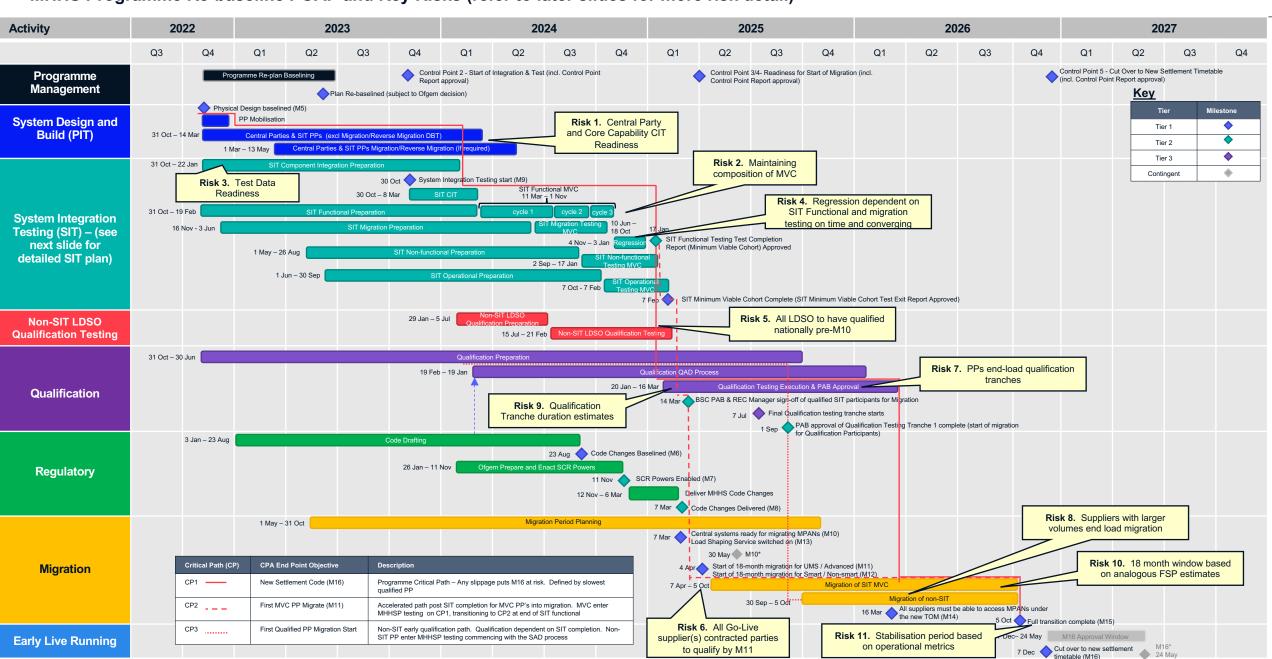
- Phasing. Each PP will be allowed to progress at their own pace through testing and into migration. The advantage is MHHSP can move at the pace of the fastest PPs without being held back by the slowest, enabling benefits to be realised earlier for faster PPs (and consumers).
- SIT Strategy. Amended to allow SIT PPs to enter into SIT (CIT) in a staggered manner and delay PIT completion. This will mitigate any potential impact on Tier 1 milestones. SIT PP volume is also larger that original timetable assumed
- Equivalence. Enables PPs to use SIT exit evidence as deemed equivalent to Qualification need for BSC / REC market entry. SIT PPs have the incentive of being able to enter the market up to 6 months earlier, avoiding qualification testing
- **Placing Reliance.** PPs choosing to Qualify via the non-SIT route may, where appropriate, *place reliance* on MHHS industry-wide testing successfully undertaken by other PPs
- **Qualification Tranches.** Directly stems from phasing and will enable PPs to enter qualification testing at the next available tranche post-PIT
- Migration. PPs enter migration in phased manner over extended period as SIT and each qualification tranche completes. Phased entry to migration helps drive early achievement of benefits for SIT / MVC PPs from 2025
- **Reverse Migration.** Mitigates any impact on consumer choice for consumers who wish to move to a non-MHHS supplier, from one that has migrated. Key enabler for qualification and migration being run in parallel to support phasing

#### Evolution of Plan (Simplified View) CR009 to Re-plan CR022 – Comparison of Key Critical Path Phases



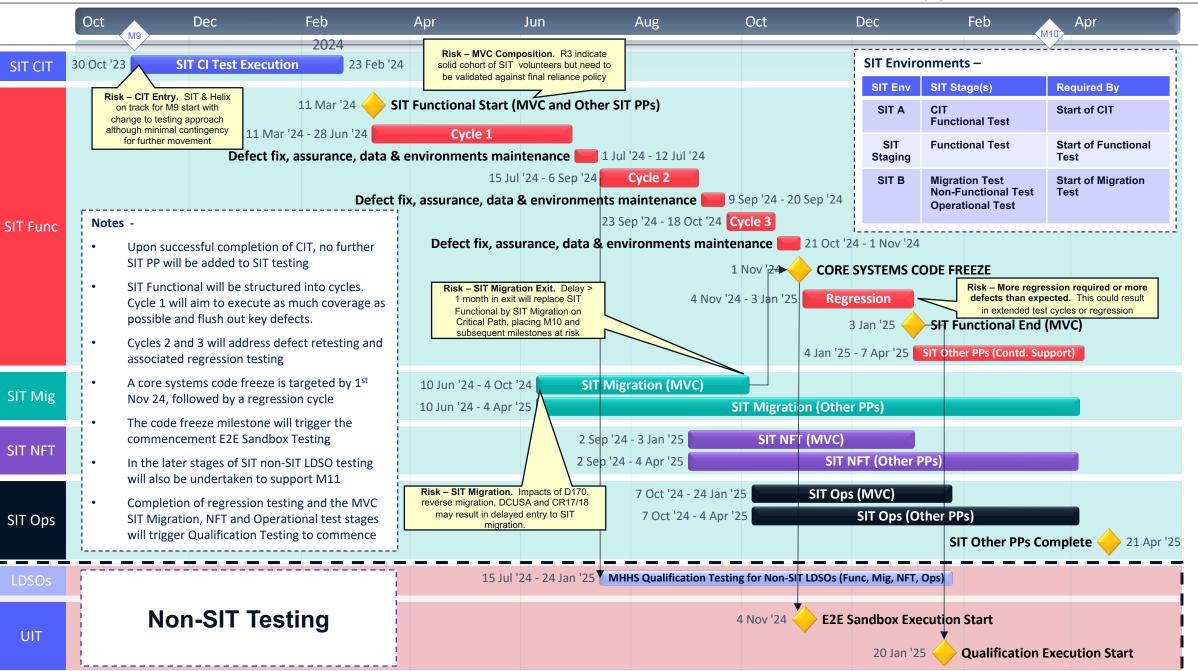
ney		Milestone	Description	CR009	Round 3	CR022 (vs CR009)	Milestone <sup>2</sup>	Description	CR009	Round 3	CR022 (vs CR009)
Version	Description	M5	Physical Baseline Design Delivered	Oct 22	Oct 22	Oct 22	M11	Start of migration for UMS/Advanced	Oct 24	Apr 25	Apr 25 (+6 months)
CR009	Original Timetable Overlaid with CR009 changes	(Level 1 <sup>1</sup> )					(Level 1 <sup>1</sup> )				· · · /
Round 3	Plan as issued for Round 3 Consultation	M6 (Level 1 <sup>1</sup> )	Code Changes Baselined	Apr 23	Apr 24	Aug 24 (+16 months)	M12 (Level 1 <sup>1</sup> )	Start of migration for Smart/Non- smart	Nov 24	Apr 25	Apr 25 (+5 months)
Re-plan CR022	Latest Plan for issue with Replan CR	M7	Smart Meters Act powers	May 23	Dec 24	Nov 24	M13	LSS Switched On	Nov 24	Mar 25	Mar 25
$\diamond$	* Starred - contingency milestone		enabled			(+18 months)					(+4 months)
<u>Notes</u> 1. Tier 1 milestones	Notes 1. Tier 1 milestones designated Level 1 require Ofgem approval to		Code Changes Delivered	Nov 22	Mar 25	Mar 25 (+28 months)	M14	All suppliers must be able to accept MPANs under the new TOM (one way gate)	Feb 25	Mar 26	Mar 26 (+13 months)
move more than 2. Any slippage in N	3 months. /10 will impact M11 – M16	M9 (Level 1 <sup>1</sup> )	SIT Start	Aug 23	Oct 23	Oct 23 (+ 2 months)	M15 (Level 1 <sup>1</sup> )	Full Transition Complete	Oct 25	Oct 26	Oct 26 (+12 months)
<ol> <li>M16 is potentially impact by movement in M10-M15 milestones and/or duration of stabilisation period needed post M15, hence</li> <li>extended contingent range</li> </ol>		M10 (Level 1 <sup>1</sup> )	Central Systems ready for migrating MPAN	Sep 24	Mar 25	Mar 25 (+6 months)	M16 (Level 1 <sup>1</sup> )	Cutover to New Settlement timetable	Nov 25	Dec 26	Dec 26 (+13 months)
4. Regression testing duration reduced marginally to accommodate 2     week extension to SIT (CIT) due to staggered MPRS versus     Round 3 plan		M10*	Central Systems ready for migrating MPAN – Late Exit (Up to 3 months)	n/a	n/a	Jun 25 (+9 months)	M16* <sup>3</sup>	Cutover to New Settlement timetable – Contingent Milestone	n/a	No milestone defined, but 6 month window defined	May 27 (+19 months)

11



#### MHHS Programme Re-baseline POAP and Key Risks (refer to later slides for more risk detail)

SIT Plan (Expanded View) – Key risks from M9 to M10



#	Risk	Impact	High Level Mitigation
1.	Central Party & Core Capability Provider CIT Readiness - Central Parties & Core Capability Providers (CPs & CCPs) may not successfully complete DBT to meet SIT CIT entry windows	Flexibility will depend on CPs & CCPs, with DIP, Helix and MPRS delivery being the most critical. Any delay may push back CIT timescales and ultimately M10.	<ol> <li>Staggered functional drops for CPs &amp; CCPs to enter CIT are under review through SITWG as partial mitigation.</li> </ol>
2.	<b>Minimum Viable Cohort</b> – Some PPs may drop out of SIT prior to or during SIT (or fall behind)	This may delay SIT pending alternative SIT PP testing to be aligned with MVC and / or defects to be fixed	<ol> <li>Staggered functional drops for PPs to enter CIT under review through SITWG</li> <li>Non-MVC SIT PPs will act as 'reserves'</li> <li>c.10 PPs interested in SIT but not yet committed: will be encouraged to join SIT to provide further resilience</li> </ol>
3.	<b>Test Data Readiness</b> – Test data may not be available in time to support SIT	All phases of SIT may be delayed if data unavailable	<ol> <li>Data approach and plan under development</li> <li>Data Working Group to be engaged at earliest opportunity with proposed approach and plan</li> </ol>
4.	<b>SIT Functional and Migration Testing</b> – Critical path based on functional testing and SIT migration converging at single cycle of regression testing. SIT exit is at risk if either entry or exit is late, particularly for CIT, SIT Functional or SIT migration.	M10 may be delayed if PP migration DBT is late entering test, if CRs impact SIT, or assumptions with regard to three core functional test cycles prove invalid	<ol> <li>Introduction of 3-month Go-Live range aimed at mitigating one or both risks materialising impacting M10 exit up to 3 months</li> <li>Entry to SIT component integration and functional testing is under review for further practical mitigation without adding more risk</li> </ol>
5.	<b>LDSO Testing</b> – There is a risk one or more LDSOs will not have qualified either through SIT or non-SIT testing prior to M10	As all LDSO are required to have qualified nationally, this may delay M10 and Go-Live at M11	<ol> <li>Reliance policy will help mitigate need for repeated testing.</li> <li>Early engagement underway with LDSOs to align approach and plans</li> </ol>
6.	<b>Go Live MVC Contracted Parties</b> – Some key contracted parties to supplier(s) planning Go-Live at M11, may not have successfully completed SIT and therefore not have qualified	Absence of key contracted parties at Go-Live (M11) may prevent Go-Live occurring for some suppliers, despite all central parties & LDSOs being qualified	<ol> <li>Close monitoring of MVC progress and parties needed for Go-Live for M11 by FTIG</li> <li>Consideration being given to testing contracting parties together in SIT where possible</li> </ol>



#	Risk	Impact	High Level Mitigation
7.	towards later tranches of qualification depending on DBT	PPs may need to queue to enter Qualification, slowing the pace and putting pressure on M14 This in turn may put pressure on the migration window	<ol> <li>Timescales to be closely monitored through SI QA activities to pace entry</li> <li>PPC campaign(s) to ensure all PPs are fully aware of obligations for M14 and M15, including timing of the final tranche</li> </ol>
8.	Late-Stage Migration – Some suppliers with significant MPAN volumes might elect for later qualification tranches	This may provide insufficient time to migrate full MPAN base between qualifying and M15	1. As above, active PPC campaign and close SI QA monitoring during DBT
9.	testing is assumed to take 6 months per tranche, plus 2	Average tranche duration may be longer than 6 months once full qualification test plans and scenarios are developed	<ol> <li>Reliance will help reduce overall burden of testing for some PPs</li> <li>6-month duration currently estimated, is geared towards more complex roles – realistic probability that average duration might be less in reality</li> </ol>
10.	<b>Migration Window</b> – 18-month migration window is currently based on high-level modelling of MPAN throughput and may take longer	This may delay M15 and consequently M16	<ol> <li>PPs with larger MPAN base will be actively encouraged to qualify and migrate sooner</li> <li>Investigate potential to accelerate ramp-up at the start of migration – dependent on MPAN base for SIT suppliers</li> <li>Consult with code bodies to review defect tolerance as plan is highly sensitive to clearing 'stubborn' tail</li> </ol>
11.	migration, followed by a stabilisation period post-M15	The timing of M16 will be driven by operational metrics and carries a degree of uncertainty. Current reasonable expectation is that M16 will fall 2-8 months after M15 with minimum 2 months stabilisation	<ol> <li>M16 to be monitored through programme governance at each Control Point</li> <li>Some PPs have suggested 1 April 27 would be a good point for M16, marking the start of new financial year for many PPs (opportunity to partially offset any negative impact of delay) and in line with annual charging regimes and timetable publications.</li> </ol>



Impact on	Preliminary MHHSP Assessment
Risks	<ul> <li>Phased delivery approach introduces complexity and therefore risk but benefits of pace outweigh downside</li> <li>CRs may be required soon after baselining to address known risks which may materialise</li> </ul>
Benefits	<ul> <li>✓ Facilitates the earliest realisation of benefits and de-risks delivery</li> <li>✓ No impact on benefits as MHHSP will still deliver TOM and benefits set out in Benefits Realisation Plan</li> <li>★ Realised later than in the original MHHS Transition Timetable</li> </ul>
Consumers	$\checkmark$ Reverse migration process will ensure that consumer choice is not compromised
Schedule	<ul> <li>All Tier 1 milestones remain as at Round 3</li> <li>A credible baselined plan is fundamental to effective governance and control on a programme of this scale and complexity</li> <li>Go Live moves from Oct 24 to Apr 25 (6 months); New Settlement Timeline moves from Nov 25 to Dec 26 (at least 13 months)</li> </ul>
Costs	<ul> <li>✓ Greater confidence in plan should support better business planning needed for multi-year programme</li> <li>★ Timeline will have an impact on PPs' costs and in-year profile</li> </ul>
Resources	<ul> <li>Phased approach will enable delivery at PPs' own pace, enabling more efficient resource deployment</li> <li>Delivery resources to be dedicated to the Programme for longer than articulated in the MHHS Transition Timetable</li> </ul>
Contract(s)	<ul> <li>Extended timeline may impact PPs' contracts with service providers and other third parties, requiring extensions and re-negotiation</li> <li>Timelines are also likely to impact MHHSP contracts with LDP, IPA and possibly DIP</li> </ul>

#### In summary, PSG requested to release CR on basis of...

- 1. **Risk of Delay.** Delaying the CR process further will create additional delivery risk, particularly with regard to effective programme management and governance
- 2. Risk Tolerance. The CR formally recognises the underlying risks in baselining the plan now and puts 'on record' potential mitigation in the form of a Go-Live range should one or more risks materialise during SIT
- **3. Robust Mitigations.** Solid mitigations and contingency arrangements are in place across each of the key phases. The introduction of phasing underpins many of these
- 4. Other (near-term) CRs. The possibility of further CR(s) being required soon after the plan is baselined once their impact (if any) is accepted. It is not appropriate to factor these into the baseline until the impact is better known and will be handled on a case-by-case through normal governance
- 5. Informed Change Management. A fully baselined plan will enable more well round decision-making around future CRs and informed assessment of impacts across the programme as whole. This will remove an element of subjectivity which currently exists with CRs by providing a clear measure and benchmark to fully gauge impacts on timescales



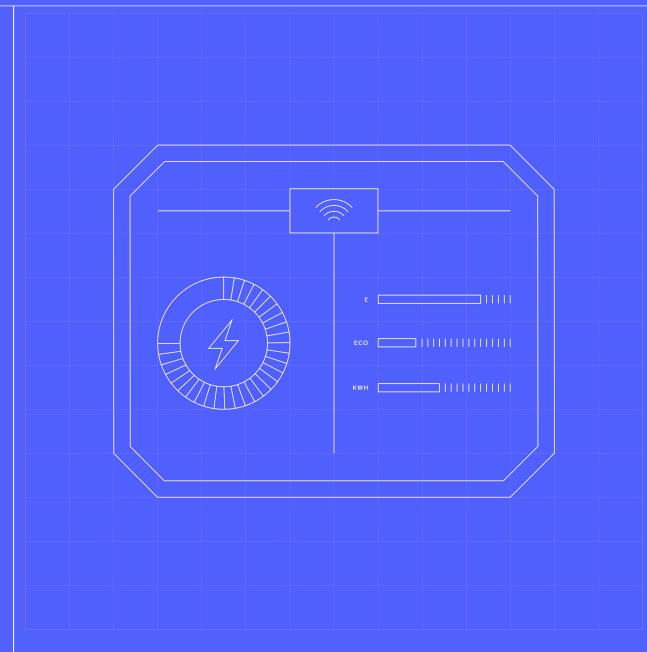
# Interim Plan extension

**DECISION**: Approve an extension to the Interim Plan, to cover the deferment to the replan timelines

Keith Clark

10 mins





#### **Interim Plan Extension**

- Interim plan has been extended by 2 months to cover the period until when it is hoped that the re-plan is approved by Ofgem
- The Interim Plan PoaPs (in the Appendix) are derived as usual from the detailed Microsoft Project Plan that underpins both the Interim Plan and the proposed Re-Plan
- Therefore, May and June 2023 are now included, and these months cover delivery of a number of items including:
  - PSG decision to recommend the re-plan proposal to Ofgem (and the resultant decision)
  - o SIT CIT and SIT (Functional) approaches and plans
  - SIT CIT and SIT (Functional) test scenario approvals
  - o SIT participants agreed
- Progress of delivery against this plan is reported as usual in the PSG dashboards



# Programme workstream update

**INFORMATION**: Provide an update on activity in the Design, Testing, Sims and Ems and Migration/Transition workstreams

Ade Page

10 mins



#### SI Workstream

Current progress/status in each SI workstream

DESIGN	TESTING	SIMS & EMS	MIGRATION & TRANSITION
High volume of queries on baseline design - many are clarifications, so far 200 updates to artefacts required	MVC has volunteers that have indicated interest in participating SIT subject to reliance policy and CIT entry guidance	Good engagement and usage of informal releases to date – 27 PP's	Migration design approval DAG 31-Mar-23
Focused resolution sessions with SCS, CGI and some other parties	CIT - agreed 6 phases approach with different PIT Exit report dates and CIT entry for PPs	Fortnightly show & tell receiving positive feedback	Migration Design - working with SCS on impacts to them – updated SCS plan due in Apr 23
Concerns over efficiency of the governance process to update artefacts - new approach being worked on with collaboration from Sarah Jones and IPA	SIT (F) - working with SCS and LSC on potential phased entry with later code drops – balance between flexibility to PPs and increasing the programme test risk	Formal DIP simulator release 29-Mar-23 – 15 interfaces	Data Assessment report published, data cleanse in progress – publish May 23
Design Issue Notification Log – visible to all parties, 200+ design changes logged	Reliance Policy – update version issued to PPs for comment, sign off in Apr 23	Work about to commence on remaining DIP simulators interfaces - release Jun 23	Migration Cutover and Data Strategy in progress – Apr 23
Risk on baseline design and timescales from several design related CRs in progress and in the pipeline	PIT Guidance document - updated for PP's feedback and re-issued in Apr 23	Data generators in progress. Beta release of the meter data generator is available	Migration model to be updated in Apr 23
Transition design – approach agreed and planned to complete for May 23	Test Data – working on data model, completing the test data approaches and understanding the impact on data cut and load dates		Service Mgt Strategy (inc Hypercare) document to be published in May 23
Design assurance webinar held on 30-Mar-23	CIT and SIT (F) - scenarios and test cases in progress		
Design assurance questionnaires and requests for evidence to be issued mid Apr to SIT PPs	Environments – approach approved by TMAG, balance between scope & flexibility for SIT stages and qualification v cost of setting up & maintaining extra environments		



# **IPA LDSO Assurance**

**INFORMATION**: Share lessons learned and recommendations identified through recent IPA LDSO assurance activity

**Richard Shilton** 

10 mins

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In February 2023, the IPA undertook targeted assurance activity to understand the risk and impact of the MPRS open design queries previously raised by the LDSOs at PSG, and to identify any further actions required to resolve these matters and to enable LDSO delivery more widely.

Our report, including observations and recommendations, has been shared and discussed with the Programme and the LDSO PSG representatives, and the Programme and St Clements are currently working collaboratively together to resolve the remaining open design queries and to address our recommendations. The key **lessons learned and wider recommendations** identified are outlined below and are shared with the PSG for visibility:

- A collaborative, solution-focused approach must be adopted by all parties and led by the Programme to rapidly log, triage and resolve queries/issues Lesson Learned to be adopted by all parties.
- Increase the transparency over the status and progress of design queries to individual Participants. Action currently being progressed by the Programme.
- Early identification of query 'hot spots' and the deployment of 'hot house' to rapidly triage queries/issues with Programme participants Action currently being progressed by the Programme.
- For future industry programmes, the role of non-licensed parties who have a significant role to play in delivery, should be considered in the governance model Lesson learned to be logged for future Industry Programmes

# Reminder on MHHS processes

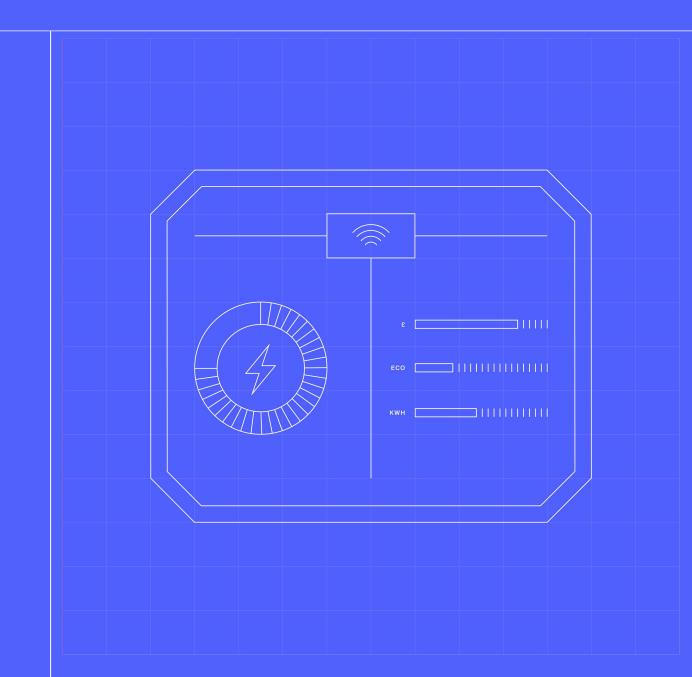
# **INFORMATION:**

- Share the query and escalation process for participants, including MHHS Programme points of contact
- Share the standard process for MHHS industry consultations

## Chair

# 10 mins

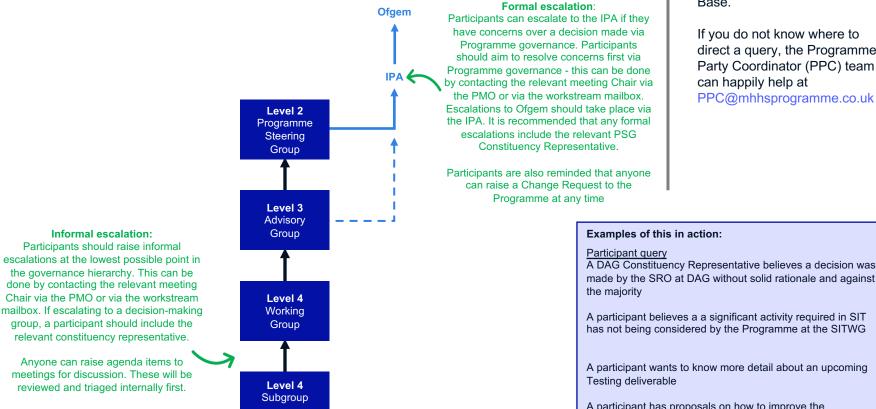




#### MHHS query and escalation processes

#### **Escalation process**

Formal escalations relating to a decision made via Programme governance should be escalated to the next level of Programme governance or to the IPA. Informal escalations on items such as general activity or approach should be escalated to the lowest level of Programme governance for the relevant workstream. The governance structure should be used for all escalations and participants should avoid directing concerns to specific points of contact. When raising an escalation, participants should provide clear context, rationale and any impacts if no action is taken (the format of the Change Request form could be used as a guide for the information required).



Note: this process is separate to Ofgem decision-making escalation criteria



#### Document Classification: Public

#### **General queries**

General gueries can be directed to the relevant Programme workstream by email. Each workstream owns a mailbox. An update-to-date list of workstream email addresses is available on the Website and Collaboration Base.

If you do not know where to direct a guery, the Programme Party Coordinator (PPC) team PPC@mhhsprogramme.co.uk

#### Contact Us

Programme email addresses have been set up to support participants. To help triage as quickly as possible, please use the most suitable email address below:

PMO@mhhsprogramme.co.uk for business related queries relating to Programme meetings or planning, including dPMO.

Design@mhhsprogramme.co.uk for queries on Design documents, comments or meetings.

Testing@mhhsprogramme.co.uk for queries on Testing documents, comments or meetings.

Code@mhhsprogramme.co.uk for queries on the Code workstream or code-related documents or meetings.

Migration@mhhsprogramme.co.uk for any queries on Migration Design.

Sims.Ems@mhhsprogramme.co.uk for queries on Simulators & Emulators, the DIP Simulator demo or to join our Sims & Ems Show & Tell sessions.

SRO@mhhsprogramme.co.uk for correspondence or information on strategy, governance or the Programme as a whole.

Comms@mhhsprogramme.co.uk for queries on the MHHS website, The Clock, Design

Extract of 'Contact us' webpage

made by the SRO at DAG without solid rationale and against

A participant believes a a significant activity required in SIT has not being considered by the Programme at the SITWG

A participant wants to know more detail about an upcoming

A participant has proposals on how to improve the communications process for consultations

#### Appropriate action

The participant should escalate to the PSG Chair via the PMO and via their PSG Constituency Rep. If this does not resolve their concern, they should escalate to IPA.

The participant should escalate to the TMAG by contacting their TMAG Constituency Rep and the TMAG meeting chair via the PMO and the workstream mailbox.

The participant should contact the Testing mailbox

The participant should contact the PPC mailbox

#### MHHS consultation process

The following table outlines the document development stages and their timelines for different types of MHHS document. The steps and their timelines may flex depending on document and programme needs - for example, a governance group may agree to a shorter consultation timeline (to hit Programme timescales) or to an additional/longer industry consultation (to allow further industry engagement

		Required document development stages									
Document type	Example	1 Development work (internal and informally with working groups)	2 Draft review and approval (internal)	3 Industry Consultation communicated via working groups, The Clock, and the Website (external)	4 Document updated with consultation outputs (internal). Consultation comments shared (external)	5 Secondary consultation or assurance review communicated via working groups, The Clock, and the Website. Comment responses shared (external)	6 Final draft review and approval (internal)	7 Final draft issued with meeting papers and baselined at relevant decision- making forum (external)	8 Document issued via Website and communicated in the Clock		
A) 'Major' formal Artefact requiring industry review and formal approval via MHHS Governance	<ul> <li>MHHS Design Artefact</li> <li>MHHS Code Artefact</li> </ul>			Minimum 10 days		Minimum 5 days		Minimum 5 days (via papers)			
B) 'Minor' formal Artefact requiring industry review and formal approval via MHHS Governance	<ul> <li>E2E Testing and Integration Strategy</li> <li>Placing Reliance Policy*</li> </ul>			Minimum 10 days		May be required pending first		Minimum 5 days (via papers)			
C) Informal document requiring industry input and shared with industry for information	SIT Scope     document			Minimum 10 days		required pending first					
D) Informal document developed internally (does not require industry consultation) and shared with industry for information	<ul> <li>PIT guidance</li> <li>Test scenarios</li> </ul>					<b></b>					



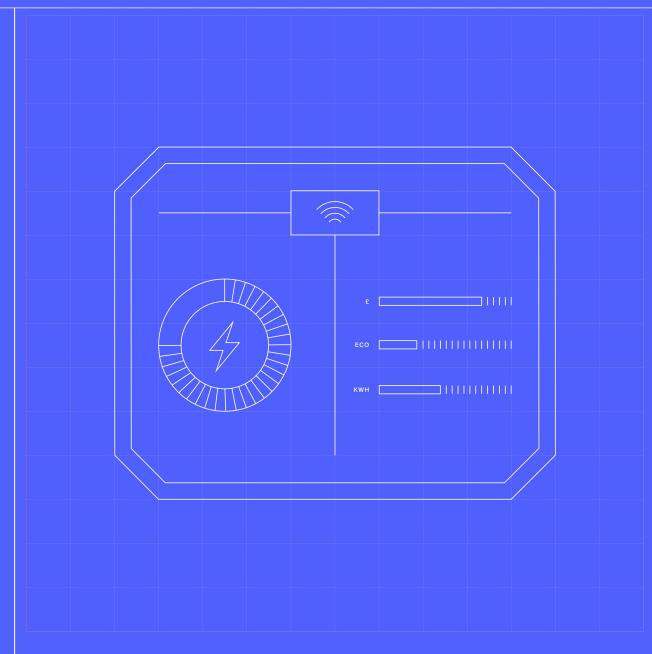
# Delivery dashboards

**INFORMATION**: Take questions from PSG members on delivery dashboard content

Chair

10 mins



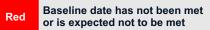


## Delivery dashboards - contents

Area	Title	Purpose	Page
	Milestone Status	Provide an overview of progress against Programme milestones	28
MHHSP	Interim Plan Status	Provide an overview of progress against the Programme interim plan	29
Programme – status	Risk Themes	Provide a high-level view of Programme Risks	30
_	Change Control	Update on the status of Change Requests	34
	SIT Status	Provide the status of SIT participants	35
Industry Delivery	Core Capability Provider Delivery Plans	Provide an overview of Helix, DIP, St Clements, RECCo and DCC delivery plans and progress against them	36
Status	LDSO Status	Provide the combined status and progress of LDSO delivery (DNOs and iDNOs)	41
_	Central Party Finances	Provide high level Central Party forecast of expenditure against plan	43
	SI Workstream Update	Update on activity and progress in the Design management, Testing and Transition workstreams Note: Please refer to the workstream agenda item for this month's content	N/A
_	Code Drafting Status	Update on the progress of Code Drafting against the Code Draft plan	45
MHHSP Workstream Activity	Level 3 Advisory Group Updates	Update on key discussion items and outcomes from recent Level 3 Advisory Groups and provide a forward look of agenda items	46
	PPC Activity	Provide information on PPC activity and participant engagement – includes a summary from the recent open day	47
_	Monitoring Industry Change	<ul> <li>Summarise activity at the Consequential Change Impact Assessment Group (CCIAG)</li> <li>Summarise items raised to the Programme horizon scanning process</li> </ul>	48
Assurance	Independent Programme Assurance (IPA)	Provide a progress update on in-flight and planned assurance activities	49



#### **MHHS Milestone Status**



Amber Baseline date may not be met and/or new date not yet agreed

Green Baseline date expected to be met

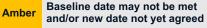
Level		Milestone	Milesto	ne Date	Status	Path to Green – Actions	Previous	Current	Forecast
			Baseline Forecast			(& related impacts)	RAG Mar PSG	RAG Apr PSG	RAG May PSG
1	M5	Physical baseline design delivered	29-Apr-22	Complete			Met	Met	Met
	M3	Design, Build Start (Elexon)	31-Aug-21	Complete			Met	Met	Met
	M3	Design, Build Start (DCC)	28-Feb-22	Complete			Met	Met	Met
	M3	Design, Build Start (DNOs)	31-May-22						
	M3	Design, Build Start (iDNOs)	31-May-22	Complete			Mat	Mat	Mat
	M3	Design, Build Start (Agents)	31-May-22	Complete			Met	Met	Met
	M3	Design, Build Start (Suppliers)	31-May-22						
	M5+	Industry re-plan	29-Jul-22	20-May-23 •	MHHSP are complying with 'plan for the plan' and updated / extended the interim plan Final version of re-plan proposal and related CR prepared for Apr PSG	<ul> <li>Apr PSG to agree that re-plan CR may be immediately published for impact assessment (IA) by all parties, with a decision to pass to Ofgem at May PSG for a subsequent decision</li> <li>MHHSP to support IA activities via plan playback / Q&amp;A sessions</li> <li>Ofgem to make approval decision – ideally before or by Jun PSG</li> </ul>	Amber	Amber	Green
1	M9	System Integration Testing Start	31-Aug-23	(30-Oct-23) • Re-plan proposal •	Final re-plan proposal is similar to Round 3 timeline proposal – with some variations Important risks have been mitigated – especially those related to MPRS MHHSP view, based on participants' feedback, is that that an MVC can be constituted in SIT	<ul> <li>Re-plan CR to be published based on Apr PSG decision to do so</li> <li>Participant impact assessments validate the re-plan proposal</li> <li>Ofgem approve the re-plan proposal and the programme plan is re-baselined</li> </ul>	Red	Red	Amber
1	M6	Code changes baselined	29-Apr-22	(23-Aug-24) • Re-plan proposal	Final re-plan proposal reflects an update to the Code drafting plan taken through CCAG and reflecting on early experience of Code drafting	Agree new dates as part of re-baselining the plan, and those new dates are not expected to be on the programme's critical path	Red	Red	Amber
	М7	Smart Meters Act powers enabled	31-May-22	(11-Nov-24) • Re-plan proposal	Final re-plan proposal reflects an update to the SCR/SMAP activities in the Code drafting plan reviewed with Code Bodies and Ofgem	• Agree new dates as part of re-baselining the plan, and those new dates are not expected to be on the programme's critical path	Red	Red	Amber
	M8	Code changes delivered	30-Nov-22	(07-Mar-25) • Re-plan proposal	Final re-plan proposal is same as Round 3 aligning M8 with M10	<ul> <li>Agree new dates as part of re-baselining the plan aligning implementation of Code and Central Parties' services</li> </ul>	Red	Red	Amber



#### **Progress against the Interim Plan**



Baseline date has not been met or is expected not to be met



Green Baseline date expected to be met

#### **Plan RAG Status Executive Summary** Interim Programme Plan: An updated interim PoaP was approved by PSG on 07-Dec-22. The interim PoaP was further updated in January 2023 to reflect the activities and associated dates from the Round 3 replan consultation. The • Previous RAG Green PoaP can be found on the planning page of the MHHS website. The Interim PoaP is being further extended to cover May-23 and Jun-23 due to the deferment to the Programme Re-Plan timelines Programme Re-Plan: The Programme has analysed the critical path elements within the plan, working with St Clements Services (SCS) and Central Parties to ensure the proposed plan reflects a realistic approach and timescale for all Core Capability Providers. The Test Strategy and Approach is being modified through SIT Working Group to mitigate the impact on milestones for these providers, particularly for entry to SIT and Core Capability Provider plans have been validated to provide confidence in the re-plan. Round 3 consultation on the Programme plan confirmed an MVC can be constituted, with the final SIT participants being agreed on 23-May-23. The re-plan CR for industry IA will be published Current RAG Amber on 06-Apr-23, subject to PSG approval. Design Delivery: The Design Advisory Group (DAG) agreed to baseline the MHHS Design on 31-Oct-22 subject to the delivery of a Work-off Plan. The completion of the Work-Off Plan was approved at an Extraordinary DAG on 16-Feb-23. The DAG will decide whether to approve the Migration Design artefacts at an Extraordinary DAG to be held on 31-Mar-23. Next period RAG Amber Top Delivery Challenges: (1) working with Core Capability Providers to align their DBT plans with the intended programme plan to best manage critical path risks, (2) reaching agreement with all stakeholders on the timeline in any re-• baselined plan.

	Task	Workstream	Baseline date	Forecast date	RAG	Task Complete	Workstream	Baseline date	Forecast date	RAG
Data Asse	essment Report approved	Migration & Service Management Artefact development	nent Migration Design approved at DAG Migration		Migration & Service Management Artefact development	15-03-23	31-03-23	Red		
Test Data	Approach & Plan approved	Test Preparation & PIT Assurance	15-02-23	17-05-23	Red					
						Service Management Strategy approved	Migration & Service Management Artefact development	31-05-23	31-05-23	Green
	ode for Data Services & Metering topic ued for external review via consultation	Code drafting	14-02-23	14-02-23	Complete					
						Test Management Tool implementation (complete)	Test Preparation & PIT Assurance	28-04-23	28-04-23	Green
	sion to issue Re-plan CR for industry	Programme Replan Baselining	05-04-23	3 05-04-23	Green					
inipact as	Second the second se					Approve Configuration & Release Management Approach & Plan	Test Preparation & PIT Assurance	28-04-23	28-04-23	Green
PSG deci recomme	sion to agree Re-plan baseline	Programme Replan Baselining	03-05-23 03-05-23		Green					
recomme	ndalion					Agree Test Management Tool Configuration and User Guides	Test Preparation & PIT Assurance	28-04-23	28-04-23	Green
SIT Partic	cipants agreed	Test Preparation & PIT Assurance	23-05-23	23-05-23	Green	Consultation for drafted code for Data Services &	Code drafting	06-03-23	13-03-23	Complete
						Metering topic areas complete				
Final Migr PPs	ration Design artefact walkthrough with	Migration & Service Management Artefact development	08-03-23	22-03-23	Complete	Code drafting for Data Services & Metering topic areas issued for CDWG review	Code drafting	23-03-23	04-04-23	Amber
RAID ID	RAID Description	Mitigation / Resolution							vner(s)	RAG
1077	There is an issue that the St Clements c do not yet demonstrate that they will be (M9) on 30-Oct-23	ready for SIT start and ahead of SIT Function	al testing. New S supported. A plan	t Clements itera	ative DBT deliv	the St Clements team, to find a workable phased delive ery plan has been shared, which indicates that the prop ated DBT is awaited, and risk and uncertainty still exists	ry of MPRS functionality into CIT Or osed programme re-plan SIT CIT	going Keil	h Clark	Amber



#### **Risk theme 1: Commencing and completing SIT as planned**

#### **RAID (1 of 4)** Updated to 27/03/2023

Then	ne	Summary			Mitig	gation Ap	proach	Overvie	w					RAG	Status
	mencing and bleting SIT as ned	SIT success is reliant on (1) Con ready, (2) sufficient volunteers b a minimum viable cohort (MVC) volunteers progressing through	eing available to for through SIT, and (	orm and sustair 3) sufficient	י p די די	ootential vol Reliance Po	lunteer dro	op-outs d	luring \$	SIT		-	time, of not securing an MVC and to mitigate any likelihood of clude SIT in such as way as to enable subsequent and early	Previous RAG Current	Amber (27 Risks) Amber
				3	n	nigration sta	art							RAG	(34 Risks)
					Diele Coore			Key Ri	isks			Score			
Risk ID		ick Description	Critical	High	KISK SCORE	e Assessme Med			Lov	w		movement	baikingstion Disp		
KISK ID	, r	Risk Description	30 29 28 27 26 25	24 23 22 21 20	19 18 17 1	16 15 14 13	12 11 10	987	6 5	4 3	2 1	since last PSG	Mitigation Plan		
R433	is putting pressure	the high volume of Design queries on the governance process and ay in resolving queries		<u></u>								New item	<ol> <li>Options being explored for more efficient Design Governance proce</li> <li>Query responses will be prioritised according to materiality and risk respond but noting high volume of queries currently</li> </ol>		
R380		IOs may not participate in the non- ) testing or complete it in time			0			->1				New item	<ol> <li>Address all possible avenues of ensuring that the parties have enou participate (i.e., Core Capability Provider reports at PSG and recent</li> <li>Readiness assessments &amp; Bilaterals; reporting SIT participants; brief</li> <li>Remind LDSOs of MHHSP obligations where necessary</li> </ol>	LDSO deep dive)	0
R118		there is a lack of sufficient types lunteers in SIT to be able to			<mark>⊙</mark> ≮-			->1				No change	<ol> <li>Focus on Core Capability Providers via regular MHHSP account mee</li> <li>Round 3 encouraged earlier volunteering or declarations of interest</li> <li>Participant bilateral engagement (via PPC) is also encouraging volur</li> <li>Cut-off dates for participants to declare their volunteering</li> <li>SI Design and Test assurance will track participants' DBT progress to volunteers will not be ready for M9</li> <li>Short paper drafted on policy/understanding around SIT / Qualifica for PPs working with 3<sup>rd</sup> party IT / software providers – SITWG / QW</li> </ol>	t from potential S nteers (or acting to manage risk tha tion Test equival	to retain them) It expected SIT ence, and options
R273	dropped from SIT p				09-			<mark>&gt;</mark> 1				No change	<ol> <li>There needs to be contingency in the list of expected SIT volunteers</li> <li>The cut-off date for participants to declare their volunteering has b to maximise the number of volunteers</li> </ol>		23-May-23 to help
R432		new Change Requests have a the baseline Design							>1			New item	<ol> <li>Monitoring Change Requests and understanding their impact on De</li> <li>Where changes not concluded, making clear what risks are contained</li> </ol>	•	proposal
1077*		eat the St Clements' current DBT emonstrate that they will be ready	0	0								No change	<ol> <li>Weekly detailed planning meetings continue – MHHSP / St Clement</li> <li>St Clements to share new iterative DBT plan (done for functional DB</li> <li>Phasing of CIT and minor change to SIT (F) start to accommodate St</li> <li>Still risks to be mitigated in relation to in-flight CRs and impact of D</li> </ol>	3T, not yet for mi Clements plan	gration DBT)





### Risk theme 2: Completion and outputs of the Programme Re-plan activity

Theme	Summary	Mitigation Approach Overview	RAG	Status
Completion and outputs of the Programme Re-	There are risks to the completion of the re-plan as expected, and of the timescales (in the re- plan) being longer than the original Transition	<ul> <li>Seek earliest baselining of the Programme plan – this, together with the Design baseline - will help to remove Programme ambiguity and bring the Programme's management into a more controlled and predictable delivery mode</li> <li>Round 3 plan consultation completed on 31-Jan-23</li> </ul>	Previous RAG	Amber (3 Risks)
plan activity	Timetable	<ul> <li>Revised re-plan CR to be shared at PSG on 05-Apr-23 (1-month deferment advised to PSG on 01-Mar-23)</li> </ul>	Current RAG	Amber (3 Risks)

					Кеу	Risks		
Risk ID		Critical		Risk Sco gh 20 19 18 17	ore Assessment Medium 7 16 15 14 13 12 11 10 9	Low	Score movement since last PSG	Mitigation Plan
R025	There is a risk that the re-baselined plan extends timescales significantly		1		>o>	7	No change	<ol> <li>Publish and manage the updated interim programme plan for the period leading up to the rebaselined plan being approved - complete</li> <li>Base the programme plan on phased delivery (possible due to the agreed migration approach) - complete</li> <li>Get clarity on the delivery plans for parties developing core capabilities required for SIT (Central Parties + St Clements / LDSOs) to define the critical path more clearly, and identify ways to align these parties' plans to the Round 3 proposed timeline</li> <li>Develop plan based on responses to the Round 3 consultation, (including those DBT plan provided by participants), and using early adopters to optimise the critical path to Migration start</li> </ol>
R069	There is a risk that there may be additional cost implications for Programme parties due to programme replan / delays or change in direction			0	>©	->7	-5 (20 to 15)	<ol> <li>Manage Round 3 responses and outcomes to provide an optimal and final re-plan proposal</li> <li>Ofgem to consider any CR resulting from the re-planning activity (including participant impact assessments)</li> <li>Ofgem CR approval process</li> </ol>
R320	Risk of Participants' reluctance to commit resources until the re-plan is baselined				00-		New item	<ol> <li>The new Programme Plan will be sent out prior to the April PSG, and this will provide further clarity for participants on the timelines that they should work towards. This will then be ratified by PSG &amp; Ofgem in May/June</li> <li>The PPC will work with other MHHS workstreams to answer participant queries on the plan and help them to plan resource deployment until the MHHS plan is baselined</li> </ol>



RAID (2 of 4)

Updated to 27/03/2023



#### Risk theme 3: Meeting and passing M10 / M11 successfully

#### RAID (3 of 4) Updated to 27/03/2023

Them	ne	Summary		Mitigation App	proach Overvi	ew						RAG	Status
passi	ng and ng M10 / M11 essfully	The theme explores the factors w affect M10 / M11 success and ho Programme is planning to mitigat stop them from converting into iss	w the e these to	demonstrate success	e to the Programr ign off to the Mig	ne the areas	which requ	uire attenti	on and	allow the Pro	throughout SIT Testing, which well evaluate assumptions, gramme time to make the changes necessary for M10 / M11 Code Drafting will also give Participants necessary materials	Previous RAG Current RAG	(n/a) Amber (12 items)
					Risk Score Asse		Key Risks			Score			
Risk ID		Risk Description	Critical	High		Medium 4 13 12 11 1	0987	Low	3 2 1	movement since last PSG	Mitigation Plan		
R353		t the volume/rate of MPANs which does not align with the current				00				New item	<ol> <li>Future: E2E non-functional SIT testing to validate proposed vol</li> <li>Agreeing individual volumes with suppliers - detailed planning organisation (migration workstream tbc)</li> <li>Monitoring early phases of Migration - any deviance from assu</li> </ol>	with each indivi	dual
R131	R&Rs between MI Board (of the BSC)	t there is a lack of clarity around the HHS and the Performance Assurance ) in regard to the ownership of ation activities (e.g., adding data g data cleansing)			<b>o</b> <	•			D	New item	1. Data Cleanse Plan will define R&R – will be brought to be appro	•	
R415	start migrating MI not have Service F qualified for partic	qualified Suppliers will not be able to PANs at M11 (and beyond) if they do Providers contracted that have cular customer segments (SDS and imb meters; MSA and ADS for ; UMSDS for UMS)				0		>(	J	New item	<ol> <li>MHHSP is looking to support suppliers and service providers te we can, and this will be a focus through SIT to gain assurance to practical</li> </ol>		
R147	There is a risk that not reflect the des	t the outputs of code drafting may sign			00			->1		New item	<ol> <li>Ensure the Code drafting does align to the design solution</li> <li>Complete a cross check between Code drafting and Design at t process (traceability matrix)</li> <li>Take any issues to CDWG</li> </ol>	he end of the cc	de drafting
R440	operating MPANs their existing busi	t legacy Agents and Suppliers do not make required changes to iness processes and Services to n (within the legacy arrangements)				0		->1		New item	<ol> <li>Code Drafting will give certainty to parties</li> <li>Sign off of Migration Design and assurance activities</li> <li>Code Body Performance Assurance activities</li> </ol>		





## Risk theme 4: Management of Industry Change

#### RAID (4 of 4) Updated to 27/03/2023

Them	e	Summary		Mitigatio	n Appr	oach O	vervie	w							RAG Status
	gement of try Change	With various industry initiatives as continuous SLCs and Mods, it is the Programme considers the imp progress and costs and monitors	pivotal that pacts on its	Progra input a	amme Pai and discus	articipants ussion	ts and the	neir plans	ns are af	ffected	d, clos	se mor	onitoring	g of updates a	nt management meetings to understand how and escalation to Ofgem and Elexon where necessary for RAG (8 Risks)
			linese closely	MHHS <ul> <li>Progra</li> </ul>	3 which m amme in c	night requ discussio	uire MH	HS Prog	gramme odies ar	e chan nd CC	nge (e. CAG to	e.g., Do set a	OCUSA [ an optim	DCP 415 & 4 mum process	Amber (11 risks) current a for progressing external change that impacts MHHSP to ge which will be inevitable (DCUSA DCP416 next)
									Кеу	Risks	s				
			Critical			isk Score								Score movement	•
Risk ID		Risk Description	Critical		High 21 20 19	9 18 17 1		1edium 13 12 11	1 10 9	8 7	6 5	.ow	3 2 1	since last	Mitigation Plan
R153		at the implementation of DCC release													1. Discussions ongoing with DCC - complete this is subject to the replan activity
		l) in June 2024 does not align with ne requirements to be ready for SIT					0			→				No change	2. This may need to be revisited if R182 becomes an issue
		stequirements to be ready for Sh										$\square$		No enunge	3. The current DCC plan aligns with SIT timescales and the Programme will continue to monitor this through account management and planning activities
R252		at Suppliers do not implement the equired by SLC47 in time for MHHS		0-				- <b>&gt;</b> @						-2 (13 to 11)	1. Licence conditions took effect 3/11/22 therefore probability reduced but the risk remains op in case of non-compliance from suppliers
	There is a risk that change if BSC Moc	at the migration approach needs to od P432 is rejected						>0-						No change	<ol> <li>On P432 we are awaiting the DCUSA modification 414 as they are interdependent. We expect Ofgem to be making their decision in March/April 2023. Implementation will be 3 months af Ofgem decision, if decision not made by the end of March</li> </ol>
	·						44	<u> </u>				4	44		2. Continue to discuss with Elexon, Ofgem and at CCAG
R229		at implementation of REC R0032 is SIT for new data items required for												No Change	1. Monitor implementation of CP
	MHHS	The filler and the sequence to						<u>→</u>						No Change	<ol> <li>Change is under Party Impact Assessment and is on course for implementation in the June 2 Release</li> </ol>
	into DSP (Data Ser	at delivery timescale slippage may run prvice Provider to DCC) re-procurement cting DCC costs and delivery od P162							<b>0</b> >	<b>O</b> -		->		No change	1. MP162 approved for implementation in June 2023 Release and DCC planning to make system available for SIT in line with MHHS Programme plan
	implementation o MHHS design/out	at industry Code governance will agree of Change/ Modifications that impact tcomes without MHHSP Impact overnance decisions					0					->(		New item	progressing external change that impacts MHHSP to learn the lessons from DCUSA DCP415 a
	not approved by r	at Consequential Change solutions are responsible parties in advance of the Drafting topics being started						D				<b>-</b>		New item	apply some principles for future change which will be inevitable (DCUSA DCP416 next)  1. Monitoring Consequential Change delivery through the Consequential Change Log at CCIAG and escalate where necessary  Key
ĘP	MHHS PROGRAMM					D	)ocum	ent C	lassif	ficati	ion:	F	Public	0	Image: Initial ScoreImage: Image: Imag

#### Change Request status

Ref.	Key Detail	Change Raiser(s)	Change Type	Latest Action	Approval Status	Current Stage in Change Control	Action If approved	Change Owner(s) If approved
CR013	Determining scope of Examination of Settlement Impacts resulting from MHHS Programme	Gareth Evans, I&C Supplier Constituency	Full Impact Assessment	PSG approved (01/02/23)	Approved	Implementation	Implementation phase started. Expression of Interest to be issued via the Clock (22/02/23)	Chris Welby, MHHS Programme
CR014	Changes to the baselined LSS design	Matt Hall, Elexon (Helix)	Full Impact Assessment	N/A Rescinded by Change Raiser	Closed	Completed		N/A
CR015 *	Differential Settlement for E7/E10 Meters for Smart Opt-out customers	Graham Wood, Large Supplier Constituency	Full Impact Assessment	PSG approved (01/03/23)	Approved	Implementation		lan Smith & Paul Pettitt, MHHS Programme
CR016	Changes to the Change Control Approach to incorporate design change process	Alex Whiteman, MHHS Programme	Housekeeping	Change Board approved (08/02/23)	Closed	Completed	Updated Change Control Approach published on Collaboration Base (10/02/23)	Alex Whiteman, MHHS Programme
CR017	LDSO Registration Service Dip messages processing times	Catherine Duggan, Electricity North West	Full Impact Assessment	DAG to review Impact Assessment and make approval decision (12/04/23)	Open	Impact Assessment closing 24/03/2023. Outputs to go to April DAG		
CR018	Registration Service Operating Hours	lan Smith, MHHS Programme	Full Impact Assessment	DAG to review Impact Assessment and make approval decision (12/04/23)	Open	Impact Assessment closing 24/03/2023. Outputs to go to April DAG		
CR019	Replacement of D0242/D0315 for MHHS	Peter Waymont & Neal Medley, Eastern Power Networks	Full Impact Assessment	DAG to review Impact Assessment and make approval decision (12/04/23)	Open	Impact Assessment closing 29/03/23		
CR020	Interim plan extension	Amy Clayton, MHHS Programme	Housekeeping	In draft - awaiting PSG review and decision of interim plan		To be raised to Change Board after PSG review and decision (11/03/23)		
CR021	Update TMAG Terms of Reference to reflect option of meeting co- representation	Amy Clayton, MHHS Programme	Housekeeping		Open	To be presented at next Change Board (28/03/23)		

\*The Programme notes the CR015 Impact Assessment report presented to PSG on 01 March 2023 omitted the response from Siemens (Supplier Agent). The CR015 report has since been updated on the Collaboration Base to reflect the response.

This slide captures Change Requests raised in the last three months. A full record of all MHHS Change Requests can be found on the Change Control page of the Collaboration Base



### **SIT Status**

SIT Sta	atus
Updated to	28/03/23

Core Capability Providers	Status	Comment
Elexon (Helix)	Amber	Following quarterly (PI6) in Feb-23, Helix is forecasting PIT exit by end of Sep and entry in SIT (CIT) at M9 but with minimal contingency. This is also dependent on Transition Design assumptions holding true and further validation of Helix ability to effectively complete connectivity testing in Sep-23 given potential Elexon environment constraints.
DIP	Green	Detailed delivery plan provided. Design is on track and on target for CIT start date, validation of timing in progress.
LDSOs / (St Clements)	Amber	MPRS functional DBT plan has been confirmed as being able to accommodate phased SIT CIT start dates and SIT (F) start dates per proposed re-plan MPRS migration-related DBT plan still to be confirmed Impact of D0170 is not included in current plans, and in-flight CRs (when concluded) may also have impacts
RECCo	Green	DBT plans for EES are on track to be ready for phased CIT
DCC	Green	MP162, CSS changes and capacity upgrades on track. Ongoing discussion on test environments and test activities.
ElectraLink	Green	No core design changes to the DTN. Minor changes for migration and consequential change Working with LDP on connection options for SIT
LDP (SI)	Amber	Good engagement and progress at SITWG – Placing Reliance Policy to be agreed in Apr 23 and exploring further phasing options LDP progressing test scenarios and test cases Further work required on test data approach and plan

Round 3 responses from Participants		SIT volunteers (Round 3)	SIT interest expressed (Round 3)	Minimum required for MVC	DBT plans show support for Round 3 timeline	Status of Participant SIT commitments	Have started to use DIP simulator?	Design assured by the SI?	Testing assured by the SI?
	Large	1	2	2	2	Commitments from suppliers will be confirmed after the	1	Progress of SI design	Progress of SI test
	Medium	1	1		2	conclusion of the Placing Reliance Policy and following suppliers' proposals for how to	1	assurance activities will be	assurance activities will be
Suppliers	I&C	2	3		5	test based on that policy	2	reported here	reported here
	Small	1	1		4	1 (medium) supplier has committed to SIT so far			
	DNOs	1	5	1	2	Commitments from LDSOs are will be confirmed after the	1		
LDSOs (providing Network Operations Services and UMSO Services)	iDNOs	0	7		4	conclusion of the Placing Reliance Policy and following LDSOs' proposals for how to test based on that policy - and based on re-plan alignment with MPRS DBT plan			
Supplier Agents (providing DC, DA, MOP services for migration testing)	HH / NHH	1	1	1	2	Commitments will be confirmed after the conclusion of the Placing Reliance Policy and following suppliers' proposals for how to test based on that policy	0		
Service Providers (providing Metering Servic & Advanced, Smart & Adv Data Services, UMS Data \$	anced	6	3	2 for each role	7	MVC can be constituted based on current commitments 5 organisations have committed to SIT so far	4		
Software Providers		7	4		11	Commitments from software providers are likely to be confirmed after the conclusion of the Placing Reliance Policy	15		

• Participants must declare that they are committed to participating in SIT, by 23-May-23

• In the meantime, FTIG will commence with the delivery managers of Round 3 volunteers



• It is noted that some SIT volunteers (and those expressing interest) have caveated their involvement on both being comfortable with the eventual SIT delivery approach and a satisfactory outcome from the Placing Reliance Policy

## MHHS - Monthly Delivery Report [Helix]

Report Date: 24-03-23

RAGs	Overall	Approa	ach	Pla	n	Resources	Budget		Risk		5	Stakeholde	R3 Target Date         Forecast & RAC           17/01/22         Comple           22/04/22         Comple           20/04/22         Comple           20/04/22         Comple           20/04/22         Comple           30/10/23         In Progression           30/10/23         Not start           07/02/25         Not start           07/02/25         Not start           04/04/25         Not start           05/10/26         Not start           05/10/26         Not start           Q4         Q1         Q2         Q3         Q4         2           P18         P19         P110         P111         P112         P131		
Status & Outlook	Progress last month: PI 5 5 complete with all the d PI 6 Planning sessions comp PI 6 Planning complete for th BSC Code review completed PAF team continue to form a	lete for all the de e testing and AD tranche 1 consul	evelopment Sc I teams Itation and pa	rticipant	<ul> <li>PI 6 mid</li> <li>Comment</li> <li>Continue</li> <li>Initial draw</li> </ul>	<b>expected in the coming month:</b> PI demo ince planning for the next PI with the BSC code reviews transfer aft of the qualification plan and a ince the development of requirent ning.	nche 2 as they arrive approach.		Party Milest Programme i Discovery & Delivery phase Industry phase Industry phase Helix change Transition ph	mobilised Design phas se start se ends (DB se starts (C se ends (SI se go-live (M	se BT End) I Starts) T End) 410)			Date           17/01/22           22/04/22           20/04/22           29/09/23           30/10/23           07/02/25           07/03/25	Forecast d & RAG Complete Complete In Progres Not starte Not starte Not starte
		_							Transition ph	ase ends (I	M15)			05/10/26	Not starte
	is required be approved		MHHS chang	ne board	From	whom?		By when? 24/01							
	ssue & RAG			r resolving acti	on required		Date for action to be resolved			2022		2023		20.	24
There is a	a risk of further change.		Implementati changes are		orogramme ch	ange control process when	28/03/23			Q3 Q4		Q2 Q3	Q4		
oroduced	a risk that the revised code do I under pressure to meet a de e of poor quality.					nents from industry alised, with many comments	28/03/23		PI1 PI2			nplete (M5) Octobe		MHHS Code cha	
ndustry t	port arrangements and testing esting are not available soon et these up in time for SIT		Align with tes	sting process. D	iscuss these v	vith MHHS to align on testing.	28/04/23							•	
Assumpt	tion & RAG		Action requi	ired	t	o remove assumption	Date for action to be resolved	Action Owner		Delivery Phase: d	lesign, build & tes	-	30/10/2023	Industry '	Jesting Phase
SIT will c	ommence at the end of Octob	er.	Re-plan 3, 30 removed.	0 Oct for SIT, on	ice this is agre	eed then the assumption will be	31/03/23		Discovery & Desig	gn (D&D) Phase					
Depende	ency & RAG		Managing a	ction required			Date for action to be resolved	Action Owner							
	design to be provided as ear eded for PI 6.	ly as possible	Review the n assumptions	nigration design . This is currentl	and assess t y being review	ne implications of any previous ved.	5/4/23								
ransition	n design artefacts required be	fore PI 6 can	Encourage th	he delivery of the	e transition de	sign and ensure the impacts	14/04/2023								

# MHHS - Monthly Delivery Report [DIP]

Core capability provider DIP

RAGs	Overall	Approach	PI	lan	Resources	Bud	lget	Risk		Stakeholder	S	Suppliers
	Progress last m	onth: r mobilized all key workstrea	ms		Progress expected i  • Priority is completion	•		les.		Party Milestones & Deliverables	Original or <del>Baseline</del> Date	Forecast date & RAG
		DIP1 Milestone approved	1113		<ul> <li>Environment Spe</li> </ul>	cification, Logi	ical Architect	ure, Physical Management Plan,		Contract Signature	21/11/22	20/01/23
	Delivery & Ch	ange – PID and Plan approv - Proof of Concepts progress		design	Requirements Tra					DIP 1 – Initialisation	30/01/23	24/03/23
Status & Outlook	on PIT enviro		·		<ul><li>Workstream focus</li><li>Delivery &amp; Chang</li></ul>					DIP 2 – Design	28/04/23	28/04/23
	formal review	curity Management Plan pre , inputs provided for Code or	Connections	3	<ul> <li>Infrastructure – P</li> </ul>	IT environmen	proof of concept work and move to ironment preparation			DIP 3 – Build	11/08/23	11/08/23
	drafted	ect Management Approach a kstream mobilized and Servi			<ul> <li>Security – review and approval of Security Management Plan</li> <li>Testing – address test data requirements and initiate discussion on CIT/SIT dependencies</li> </ul>					DIP 4 – Test (PIT)	27/10/23	27/10/23
	started		ice Design Da	asenne	Service – comple		sign Baseline			M9 – SIT start	01/11/23	01/11/23
Decisions required		Fror	n whom?		By when?		Jan -23 Fel	-23 Mar-23 Apr-23	Ma	y-23 Jun-23 Jul-2	3 Aug-23 Se	p-23 Oct-23 N
None		n/a			n/a	s stion	5P Team Mobilisation					
Risk or Issue & RAC	G	Mitigating or resolving actio	on required	Date for ac to be resol		er er	Review Work to	DIP SP Intro Webinar				
Onboarding proce finalized – risk to o approvals, may lea	design validity and	SRO team working with Ele Avanade as a priority to de onboarding process in line qualification requirements.	fine the	04/04/20	23 Richard Gwa	atkin	nfrastructure Applications Security	Service				
Assumption & RAG	i	Action required remove assumptio	t n	Date for ac to be resol		ier 🛛	Dev Env Build	PIT Env Build Monitoria	Messaging	Design Complete Platform age		
DIP API design wi multiple endpoints		Industry approvals for the A	API design	28/04/20	23 Rob Goldir	ng		Portal Reporti	ng		DIP Build Ready	,
Dependency & RAG		Managing action requ	ired	Date for ac	tion Action Own		Security and Config	Security C			SIT – Configuration & Infra	Build
		- Managing action requ		to be resol		it (PIT	PIT Approach	PIT T	esting Phas	e Deploy Stubs	PIT Star	
GET: Availability o PIT testing	of test data for DIP	Support provision of require based on test data requirer		28/04/20	23 Adrian Ackro	oyd 🞽			PIT Pre	p	L→ PIT E	ecution PIT Con
GIVE: DIP PIT cor Entry	mpletion for CIT	Validate approach will be b DIP plan with incremental r (software and documentation	eleases	21/04/20	23 Smitha Pichr	rikat 5				Service	Introduction (L1 SIT Support)	SIT SU

FROGRAMME

RAGs	Overall	Approach	Plan	Resources	Budget	Risk	Stakeholders		Suppliers
×	<ul><li>Progress last month:</li><li>Development of waterfall/ag</li></ul>	nile hybrid plan		Progress expected in the co	oming month: 2 to meet requirements of stag	e 0. Require programme to	Party Milestones & Deliverables	Original or Baseline Date	Forecast date & RAG
utloo			programme and liaising with	<ul> <li>determine how these data i</li> <li>Continue developing Impact</li> </ul>	items are populated		Detailed plans for design and build	31-03-23	31-03-23
s & O	Migration design artefacts r		ided on		rid development plan for migra	ation DBT	Detailed plans for PIT	31-03-23	31-03-23
Statu	<ul><li>Completed testing of tranch</li><li>Further work on MPRS Pro-</li></ul>	-		<ul><li>Continual progressing DIs t</li><li>Further develop ideas for M</li></ul>	to resolution IPRS involvement in CIT in co	njunction with MHHS	PIT exit	31-01-24	31-01-24
	Work with the programme to	o understand what MPRS fun	ctionality is required for CIT	Programme					

Decisions required	From whom?		By when?	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb
How will SIT work?	Programme		28-02-23	06/02/2022	Spint 1 IA/Dev/ST	26/04/2023										1
24/7 operation question	Conclusion of CR017 and CR018		31-03-23	00/02/2023	UAT/FAT Prep	20/04/2023										
Risk or Issue & RAG	Mitigating or resolving action required	Date for action to be resolved	Action owner				FAT/UAT	Finish sprint 1								
ligration DBT not meeting programme xpectations	MPRS migration DBT to be developed	30-04-23	SCS/Programme				Sprint 2	30/06/23								<u> </u>
Assessing impact of migration design and the mpact this may have on production interfaces	Baselining of migration design imminent. SCS to develop DBT plan.	30-04-23	SCS		17/03/2023	UAT/FAT Prep	IA/Dev/ST		05/07/2023							
IPRS high level plan needs extending ollowing detailed IA	IAs performed during hybrid waterfall/agile delivery approach. Iterative approach will extend the delivery of the full MPRS MHHS release	31-01-24	SCS						FAT/UAT	Finish sprint 2 30/08/23						
s the role of SCS recognised correctly by the rogramme?	Programme and SCS to resolve apparent mismatch	30-11-22	Programme/SCS					07/06/2023	Sprint 3 IA/Dev/ST	01/08/2023						
4/7 operation decision on wider SCS/DNO rogramme test phases and enduring operation	Do the programme test phases need modifying to reflect the potential change to 24/7 operation?	31-01-23	Programme							UAT/FAT Prep		Execute				
nsufficient review time allowed for artefacts (<4 lays for WO item)	Rushed reviewing of artefacts could lead to misunderstanding	30-04-23	Programme									FAT/UAT Finish sprint 3				
Risk of programme CRs which require MPRS evelopment impacting level 1 milestones	Unable to extend scope within existing timelines. Programme to understand this constraint (eg D0170 decision).	Ongoing	Programme						17/07/2023	IA/Dev/ST		31/10/23 28/10/2023				ļ
ssumption & RAG	Action required to remove assumption	Date for action to be resolved	Action Owner						1110112023	IAVDev/ST		20/10/2023	Prep	EATHLAT		
IPRS high level plan broadly remains Illowing detailed IA	Detailed IA to complete	30-04-23	SCS											FAT/UAT	Finish sprint 4	
Pata cut does not require code to be developed	Data cut design to be defined	30-04-23	Programme					-					Sprint 5		31/01/24	<u> </u>
Programme governance does not impact MPRS delivery activities	Light touch and targeted approach	30-11-22	Programme									28/09/2023		28/12/2023	UAT/FAT Prep	
Dependency & RAG	Managing action required	Date for action to be resolved	Action Owner												окілг кі Ріер	Execute FAT/UAT
Dependency on Programme to confirm Jecisions on above	Prompt responses and decisions required															Finish spri 28/02/24

- PROGRAMME

# MHHS - Monthly Delivery Report [RECCo]

Core capability provider RECCo

RAGs	Overall	Approach	Plai	n	Resources		Budget			Risk		Sta	keholders			Suppliers	
ok	<ul> <li>Progress last month:</li> <li>DIA completed with C&amp;C for I March. Plan / deliverable alig</li> </ul>	<ul><li>Progress expected</li><li>Impact Assessmer</li></ul>			and align	ment of REC	Co plan		arty Milesto eliverables		Bas	inal or seline )ate	Forecast date & RAG	9			
Status & Outlook	Ongoing engagement with Elements	1 0	sibilities and tim	nescales for	<ul> <li>Complete planning</li> </ul>	•	0		• •		E	ES DBT Sta	rt	01/0	3/2023		
Ō	market qualification.				<ul> <li>Ongoing engagem</li> </ul>	nent with progra	amme on Qua	lification /	Design work	-off plan	E	ES SIT Entr	y (CIT)	29/0	1/2024	29/01/2024	
s s	Code Drafting: Metering – Inc	ustry consultation complete	ed 13/3.		Code Drafting:							ode Drafting	g Complete	04/0	4/2024	04/04/2024	
tatı	Migration design in final stage	es of review			<ul> <li>Metering CDWG r</li> </ul>	g –Action comn	nents from ind	ustry con	sultation in r	eadiness for	C	ode Drafting	le Drafting Implemente		3/2025	07/03/2025	
S	MSAG meeting held 15/3 to b	aseline various REC desig	n solutions			ode drafting act	tivities continu	e accordi	ng to plan		F	ECCo Read	iness	07/0	3/2025	07/03/2025	
								o dooordi	ing to plain		G	O LIVE		07/0	3/2025	07/03/2025	
Decision	s required		By when?							2023							
None					Programme	Jan	Feb	Mar A	Apr May	Ju ★ 7/6 – Ве	n Jul seline Programme Plan	Aug	Sep	Oct *	Nov Dec M9 – System Integration Testing Start (30 Oct)		
Risk or I	ssue & RAG	Mitigating or resolv action required		e for action to e resolved	Action owner	Milestones	To 26/4	7/2 - 28/6		Metering		Interfaces / Date	Specification	RA4		3101 (30 001)	
[Issue] R	oles and responsibilities for UIT									11/4 - 23/8		Registration Governance & Qualification					
Qualifica assumpti responsil	ion. The prog. has made ons that code bodies will be fully ole for the operation and delivery	established to agree and responsibilities. I meeting cadence not	Regular v			Governance	To 25/10 31/10/22 - 30/6/25						1/8 - 25/10		12/10 - 24/1	ansition Text nsequential Change	F G
the MHH	S UIT test phase	ongoing to define ap and plan.	broach			Design, Build & Test	To 28/2		ES Impact Assessment 6/3-6/9 To 6/9		_			EES / CSS Design / PIT Test Preparation			EI
Depende	ency & RAG	Managing action re-		e for action to e resolved	Action Owner	Programme Testing										30/10 - 9/2	c
Transition artefacts	ion Approach and associated design ts Engagement in MDSG and March '23 MWG			Programme	Operational Readiness	To 07/03/25										R	
Re-basel	e-baselining of Programme Plan Response to Round 3 Replan April '23 Consultation April '23			Programme		To 31/3		REC Sta	ceholder Advisory Group	(MSAG)							
					Stakeholder Engagement	12/12 - 7/4		Com	ns & Engagement Plan 1/5 - 7/7		Education	e Event – EES Changes		9/10 - 8/12	Training	Event	
															,	Programme Milestone 🔶 R	ECC



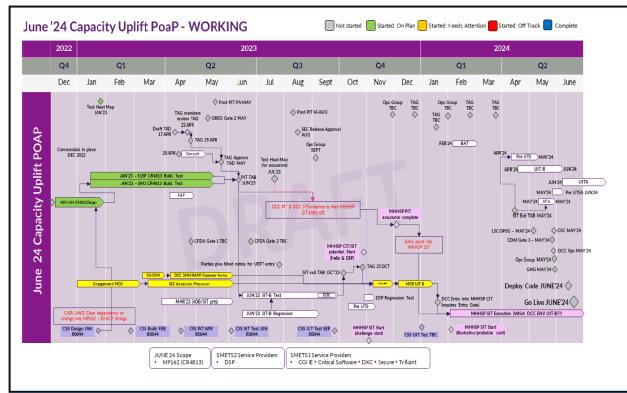
## MHHS - Monthly Delivery Report [DCC]

Report Date: 27-03-23

Core capability provider

RAGs	Overall	Approach	Plan	Resources	Budget	Risk	Stakeholders		Suppliers
ok	Progress last month: • DCC engaging with multiple	e prospective MDR parties		Progress expected in the o	coming month: wing FIAs from SP's, relating	to Capacity, expected Mid	Party Milestones & Deliverables	Original or <del>Baseline</del> Date	Forecast date & RAG
Outloo		om Switching and reviewed by	y DCC.	Apr.			Ofgem approval	25-10-22 15-05-23	28-11-22 15-05-23
8 0	<ul> <li>R0097 raised to align desi</li> <li>Design artefacts on MP16.</li> </ul>	<b>o</b> 1 1					MP162 DBT complete	15-09-23	15-09-23
Status		z delivered to DCC.					MP162 MDR UIT Start	17-07-23	17-07-23
Sta							MP162 Go-LIVE	20-06-24	20-06-24
							MHHS Capacity uplift	20-06-24	20-06-24

Decisions required	From whom?		By when?
None	n/a		n/a
Risk or Issue & RAG	Mitigating or resolving action required	Date for action to be resolved	Action owner
Interface Spec from R0044 is not ready for the start of MDR DB-PIT DCC testing.	Monitor, closely, the Landmark and Netcompany delivery of interface spec to ensure agreed milestones are met.	31-01-23 (Complete)	DCC
Assumption & RAG	Action required to remove assumption	Date for action to be resolved	Action Owner
DSP Programme baselines against MP162/MHHS Programme requirements and go-live	Programme changes to be checked back against DSP Programme Assumptions	31-10-23	MHHSP
Dependency & RAG	Managing action required	Date for action to be resolved	Action Owner
New MDR Party available for UIT testing	Liaise with MHHS Programme on upcoming parties	01-07-23	MHHSP
Switching design RECMOD R0044 is complete	DCC Internal programme liaises with REC Manager for delivery into MHHS	31-01-23 (Complete)	DCC/REC Manager
Registration data design	R0097 raised to align design to principles which has lowered the risk of DCC needing visibility and greater clarity on how MDR and SDS registrations will be modelled	28-04-23	MHHSP
UEPT Alignment	SECAS/UEPT processes are aligned and ready to support POAP timings	27-01-23 (Complete)	DCC/SECAS



MHHS PROGRAMME

RAGs Overall	Approach		Plan	F	Resources	E	Budget	Risk	
Activities reported as progressed in February:     Attended meetings & working groups     Review of program documentation inc:			to progress in March: ogramme workgroups/meetings nentation/consultations and	DNO Key Milestones (in Round 3 plan)	Round 3 date & confidence level / RAG	Reasons for co	nfidence levels		
Migration Design Artefacts     Code Drafting Consultation		Internal Planning weekly r     Additional assignment of I	Internal SME's	For those intending	to participate in Syste	ms Integration Te	sting (SIT)		
PIT/SIT Testing Guidance     CRs     MHHS Stage0 : Internal development and testing (ST/SIT&UAT)     Internal Planning weekly meetings     Internal CRs raised for supporting internal systems     Ongoing procurement discussions and evaluation of potential adapte     wider DNO systems (eg UMSO and DUoS billing)	ter providers. Also for provision of	Adapter decision made (fr     MPRS 8.2 release for inte     Stage 0 Registrations build c	ernal testing	M9 - SIT CIT start	30-Oct-23 4 Medium confidence 2 Low confidence	Programme inc DIP p Based on the current that the programme r technical E2E design Registration Operatio	sure of the full requirements rovider information (in relatio requirements' DNOs are con neets all dates set out in the F elements that have not yet b n and without these DNOs ca	for SIT/CIT as still awaiting key information from the n to the code of connection and PHID). fident that able to meet internal testing dates providing 8ound 3 Replan consultation. However, there are still een baselined including reverse migration, and 24/7 innot finalise DBT. DNOs originally assumed that all been known at M5. Then believed that these issues	
·	mpact of no decision		Decision by when?			would have been add	ressed as work off items und	er the timeline agreed at DAG, i.e. M5 +3. Whilst DAG	
Confirm adapter provider and complete procurement In	mpact on testing capabilities and dela	y in DBT decisions	Feb -April 2023				may need to be raised as a v d and no definitive timeline for	vay forward, this means DNOs are still left with significant	
	f no decision is made, by default will p (qualification) testing	participate in non-SIT LDSO	23/04/23 (as per Programme date)			As a result of above some DNOs are unable to make a clear decision on whether to be involved in SIT opt for non-SIT LDSO (qualification) testing. Therefore, currently Low confidence for full MPRS availability at 30/10/23 CIT start but depending on o going and currently promising Programme discussions for phased delivery of MPRS throughout CIT, the start of the start of the st			
Decisions required from the programme In	mpact of no decision		Decision by when?			confidence may impre		DNOs rank CIT confidence as Medium based on this	
Design baselines to be completed In	mpact on delivery of DNO supporting	systems	ASAP			assumption.			
	Delays in DNO supporting processes	being in place to complete	ASAP			DURABILL/UMSO/LE	DURABILL/UMSO/LDSO approaches to be decided – subject to programme clari		
	Plan status is Amber until programme	milestones are confirmed	ASAP	SIT (Functional) start	27-Feb-24 6 Medium confidence	St Clements to provide status for MPRS and as such we have increased confidence in meeting this milestone, on the basis that there are no further changes required to the Registration system and the			
	CR017/18 Requirements ambiguous le across parties; CR019 DNO's unable		ASAP		o medium comidence	Programme meets th	e milestones as per the Roun		
	Dependency on systems and data for mpacting quality of testing.	the SIT may not be clarified	21 Apr 2023 (T2-TE-0150)			DURABILL/UMSO/LE	SO approaches to be decide	d – subject to programme clarifications	
Escalations (priority items for attention and support from the programm			Action by when?	M10 - readiness to support migration start, including	<b>07-Mar-25</b> 6 Medium confidence	St Clements to provid be agreed at Program		m confidence. Noting that these requirements are still to	
Clarification of SIT approach and testing requirements for LDSO (DUoS billing) and of LDSOs confirmed		to undertake aspects on behalf	ASAP	Registration Services. Network Operators and UMSOs	Subject to elements of uncertainty surrounding Reverse Migr changes.		verse Migration Design and no further significant design		
Clarification of Qualification testing requirements (non Registrations)			ASAP	UMSUS		DURABILL/UMSO/LE	SO approaches to be decide	d – subject to programme clarifications	
Responses to the large volume of design queries raised by St Clements			ASAP	For those intending to part	ticipate in non-SIT LDSO (qua	ification) testing			
LDSO see no requirement for UMSO to interact with the DIP for messages when this the programme (as there are potential cost implications)	nis is currently carried out via MPRS -	Require justification/review by	ASAP	Non-SIT LDSOs testing	02-Jul-24			d – subject to programme clarifications	
Risks or Issues Impacts	Opport	unities to resolve and deliver	as soon as possible	start (Functional / Migration / NFT / Ops)	6 Medium confidence		significant design changes ings include those DNOs who	have volunteered for SIT	
Design risks have been identified as part of M5 WOP, SCS Design Issue Log and CRs already raised		on of CR017 and other design issu	les identified by LDSOs	M10 - readiness to support migration start, including	07-Mar-25 6 Medium confidence			ts for LDSO/Billing/UMSO are still to be clarified. on (MPRS) and Network Operators (DURABILL) start of	
In relation to ongoing Programme discussions, further change may be required to Registration Systems potentially delay delivery		ngoing discussions on proposed changes, and a reasonableness oproach adopted (potential change freeze)		Registration Services. Network Operators and		testing by 02/07/24.	significant design changes		
	ng of DNO cost impacts in Require	Require clear statement on (for example) Environment requirements for Non-SIT LDSO testing and CR017 Decision.		UMSOs		These confidence rat	ings include those DNOs who	have volunteered for SIT	
If Design issues not resolved and design baselined asap, Core Capability Providers may not be able to complete their DBT by M9 as set by the re-plan large numbers of Change	is then undermined by	e outstanding design questions and	d baseline design	DNO Adaptor state	us				
The Reverse Migration Solution is too complex to enable Migration phase is delay Core Capability Providers to Achieve Testing & M10.	yed Review	- Review and act on feedback provided by respondents		Decision to use an	adaptor	Functional scope	of adaptor agreed	Adaptor procurement completed	
Lack of public central programme design issues log No visibility of issues/pro	rogress Utilise de	esign issues tool (cf JIRA) which a	llows 2-way issue updates	Yes <b>6</b>	No MPRS only Wider 6 0			0	

# Number of organisations who reported was 9 of 12

Report Date: 28-03-23

RAGs Overa	II 3=G, 6=A	Ар	proach 8=G, 1=A	Plan 4=G, 5=A	Res	ources 7=G	6, 2=A	Bud	get 7=G, 2=A	Risk 2=G, 5=A, 2=R
Submitted responses Registration Service Registration Service	progressed in March: to CR017, CR018 & CR019 Dip messages processing ti Operating Hours and Repla	mes,	<ul> <li>Understand detailed pro</li> </ul>	pected to progress in April: posals for Programme Re-Plan ng of SIT and Qualification	IDNO Key Milesto (in Round 3 plan)		confidenc	l 3 date & e level / RAG		ons for confidence levels
<ul> <li>changes</li> <li>Reviewed and respondences</li> <li>Reviewed the Placing</li> <li>Progressed IDNO color</li> <li>Monitored progress of</li> </ul>	ided to further releases of d ided to further changes to th Reliance Policy document laborative testing proposals	ne Migration	Continued review draft C     Realise agreement for D     Receive and review DIP     Documentation     Continued monitoring of     Continued progress of II	UoS billing IDs/LLF IDs CoCo and Design	For those intendin	ng to participa	ate in System 30-Oct-23 [0] High conf [0] Medium c [6] Low confi	idence confidence	It's not clear what is requ testing with our adapter completed PIT prior to C on a system by system I nothing i.e. does it matter PIT? In addition to the above,	onal comments on individual reports. uired for CIT start. This phase suggests that only will be required but we are expected to have CIT start. It's also not clear if this requirement is basis or if it needs to be all of our systems or er if one of our systems has not fully completed although guidance has been issued for PIT w PIT documentation has to be completed
Decisions to be made by IDM	lOs	Impact of	no decision	Decision by when?					therefore it's impossible generation of documenta	to give an accurate timeline of how long ation of testing will take.
SIT participation		Potential to h	nave no LDSO SIT party	23.04.23					March DAG agreed that	the sender of the D0170 should be the nis adds significant delay to the roll out of the
How would collective SIT or Non S work? eg decision on which compa testing.		Perceived la phase.	ck of IDNO participation in importa	ant test April 23	SIT (Functional) st	art	27-Feb-24			is caveated on the basis that if CIT start
Qualifying via Placing Reliance pol	су		pecting further clarification on qual end of industry-wide review	ifying via 10.04.23			[0] High conf [2] Medium c [4] Low confi	onfidence		s adapter testing then with the exception of changes effecting development occurring be achievable.
Decisions required from the pro	gramme	Impact of	no decision	Decision by when?						
CR017 – LDSO DIP Messages Pro – Registration Service Operating H			elay to Registration system reading st. Additional resource for transition cess		M10 - readiness to migration start, inc Registration Servic	uding	07-Mar-25 [0] High conf [5] Medium c		Again this is all based affected systems.	d on the above completing on time for all
Clarifications on LDSO DINs		Unable to provide the provided of the second	oceed fully with DBT and, ultimate	ly, to be ASAP – impacting our own and SCS' DBT	Operators and UM	SOs	[1] Low confidence			
Clarification from the Programme of M9, including environments, and for	Qualification, and		e the priority of build and could im ad subsequent milestones	pact M9 15.04.23		For those intending to participate		LDSO (qualified		land a floor and a second star in
subsequent Re-Plan proposed cha Suitability of Service Provider takin and IDNO Community through test	g members of INA	Uncertainty of	of IDNO participants in SIT.	ASAP	Non-SIT LDSOs te (Functional / Migra Ops)	U U	02-Jul-24 [1] High conf [4] Medium c		underway. Continue	relevant software service provision is to engage and aim to be ready for all aveated by outstanding design issues and
Escalations (priority items for Clarity and resolution on the above Risks or Issues			programme)	Action by when?			[0] Low confi		CRs which are still be concerns around time	eing progressed. St Clements have raised escales, but are working closely with the d meet these. See additional comments on
Registration system not ready for M9	IDNOs unable to comme	nce SIT Er		ermine Musts and Non-Essentials	M10 - readiness to		07-Mar-25	Idamaa		CIT scoring successful test pass, to
Continued changes to Design	IDNOs unable to complet		ontinued engagement with Program	nme to determine design	migration start, inc Registration Service	es. Network	[1] High conf [3] Medium c	onfidence	support M10 incorpor	and that further guidance is issued to rating the outcome of SIT CIT. Working
Code drafting triggering a change to Design	Delay to M9	Co	ode drafting completed earlier		Operators and UM	SOs	[1] Low confi	dence		vider to ensure readiness, again caveated standing issues. Too early to determine.
Delay to outstanding CRs and Design Issues being concluded.	Delay in DBT and entry in		esolution and implementation of C	Rs in flight and outstanding design	gn IDNO Adaptor status					
DIP service provider deviates from	Delay to DBT + additiona			get date for any statement on this?	this? Decision to use an adapt		F	unctional scope	e of adaptor agreed	Adaptor procurement completed
published Design					Yes [9] No [0] MPRS only [0]			Wider [2]	[0]	

## Central Party budgets – 22/23

**Overarching Costs for MHHS Central Parties FY 22/23** 

£M	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
MHHS Budget	1.16	1.17	1.21	1.21	1.22	1.64	1.57	1.59	1.58	1.58	1.58	3.96*	19.47
MHHS Actual/Forecast	1.03	0.92	1.1	1.09	1.23	1.12	1.44	1.45	0.91	2.05	2.51	2.42	17.27
DCC Budget	0	0	0	0	0	0	0	0	0	0	0.52	0.52	1.04
DCC Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0.52	0.52	1.04
Helix Budget	1.02	2.01	1.75	1.94	2.13	2.12	2.07	2.21	1.74	1.45	1.36	1.3	21.1
Helix Actual/Forecast	0.96	1.98	1.82	1.52	1.95	1.85	2.07	2.21	1.69	1.83	1.82	2.2	21.9
RECCo Budget	0.06	0.06	0.06	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.45
RECCo Actual/Forecast	0	0	0	0.01	0.03	0.02	0.01	0.05	0.03	0.08	0.05	0.08	0.36
Total Budget	2.24	3.24	3.02	3.18	3.38	3.79	3.67	3.83	3.35	3.06	3.49	5.81	42.06
Total Forecast/Actual	1.99	2.9	2.92	2.62	3.21	2.99	3.52	3.71	2.63	3.96	4.9	5.22	40.57

#### Please note:

MHHS: \* = includes contingency. £2.22m projected giveback
RECCo: include only 3rd party costs (do not include internal resources)

• DCC: data subject change alongside MP162 progression. Financials being finalized alongside Service Providers



# Central Party budgets – 23/24

**Overarching Costs for MHHS Central Parties FY 23/24** 

£M	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
MHHS Budget	1.03	2.95	1.25	1.35	2.09	1.22	1.19	1.76	1.14	1.23	1.6	3.02*	19.83
MHHS Actual/Forecast	1.88	1.95	1.98	2.01	1.61	1.64	1.85	1.37	1.07	1.34	1.39	1.77	19.86
DCC Budget													
DCC Actual/Forecast													
Helix Budget	2.4	2.4	2.4	2.4	2.4	2.4	2.4	0.48	0.48	0.48	0.48	0.48	19.2
Helix Actual/Forecast	2.4	2.4	2.4	2.4	2.4	2.4	2.4	0.48	0.48	0.48	0.48	0.48	19.2
RECCo Budget	0.24	0.15	0.17	0.15	0.18	0.17	0.47	0.22	0.24	0.38	0.24	0.26	2.85
RECCo Actual/Forecast													
Total Budget													
Total Forecast/Actual													

Please note:

• MHHS: \* = includes contingency.

RECCo: include only 3rd party costs (do not include internal resources)

DCC: financials being finalised alongside Service Providers



# MHHS Programme – Code drafting progress update

Ľ-	Status Summary		April Deliverables Drafting Milestones	Target date*	Forecast date	Status
-	Code drafting plan has been amended following the round 3 consultation and CCAG direction		- Triage and action consultation comments from tranche 1	26/4/23	24/5/23	BSC
- I	Tranche 1 code artefact consultation closed on 13 <sup>th</sup> March. 1,107 comments were received by participar	nts	- Share consultation comments and Programme responses with industry Metering Services approved at	26/4/23	24/5/23	REC
-	Code drafting resource is still required to support transition design		<ul> <li>Present post consultation tranche 1 code artefacts</li> <li>CCAG</li> <li>CDWG</li> </ul>	20/4/23	24/3/23	BSC
-	Tranche 2 code drafting began on 1 <sup>st</sup> March with planning and the approach agreed (Registrations &		- Continue code drafting of Registrations and BSC Central Services Interfaces/Data Specification approved at CCAG	28/6/23	13/11/23	Red
	BSC Central Services)		Registration approved at CCAG	28/6/23	23/0823	Red
			Governance and Qualification approved at CCAG	23/8/23	13/11/23	Red
	Risks		BSC Central Services approved at CCAG	23/8/23	14/09/23	Red
#	Risk or Issue	Mitigation		25/10/23	13/11/23	Red
R05	There is a risk that the programme may not be able to resource adequately against the code draft plan. (Either	The enderm	High	25/10/23	25/01/24	Red
3	the programme does not get the resources required in time to start drafting or it does not get the resource to deliver drafting)	The code re	blan will take this risk into consideration and plan accordingly. Risk Topic Area Mop Up approved at CCAG	24/1/24	13/05/24	Red
R16 2	There is a risk that if M6 is delayed, the delayed Qualification QAD process will not give enough time for Programme Parties to Qualifiy before Migration starts		gnificant amount of time to complete QAD in the programme plan so y to be on the critical path Finalise and consistency check approved at CCAG	27/3/24	23/08/24	Red
		If consequer plan timesca	tial code changes are not submitted within the code drafting les (August 2023) Code bodies will miss the consequential code	4/4/24	23/08/24	Red
R35 5	There is a risk that Consequential Change solutions are not approved by responsible parties in advance of the associated Code Drafting topics being started	sultation and can raise a change request to bring the items back into scope. Share will take this risk into consideration and plan accordingly by	6/12/24	11/11/24	Green	
		eral consultation windows that Code Bodies can submit their CCC Code changes delivered (M8)	7/3/25	7/3/25	Green	
	Industry-led, Elexon facilitated		dates subject to Replan CR			40

## Design Advisory Group (DAG)

#### Updates from DAG 08 March 2023

- Sender of D0170 flow: DAG decided the Registration Service should be the sender of the D0170 flow. This decision follows the recommendation of the Programme, developed via the Migration Design Subgroup, on the benefits of a central operator, the lower risk to testing and migration SIT components, and overall level of industry change required versus requiring Suppliers to be senders of the flow.
- Programme Change Requests (CRs): The DAG requested updates to new CR019 raised in relation to a potential new data flow required to support DCUSA processes prior to issuance to Impact Assessment (IA). CRs 017 & 018 are currently at IA and further information to support participants responses is due to be published.
- 3. Consequential Change Impact Assessment Group (CCIAG): The agreed to the closure of the CCIAG noting it had fulfilled its purpose and received positive feedback from participants. The Consequential Change Log is not closed, and the primary outputs are topics for consideration under consequential change code drafting

DAG papers available here

#### Upcoming agenda items

- Migration Design decision
- Design baseline management Change management and design decisions (inc. any Change Requests)
- DIP design
- Transition design progress updates
- DAG ToR refresh

### Cross-Code Advisory Group (CCAG)

#### Update from CCAG 22 February 2023

- Horizon Scanning Log: BSC Modification P432 has been approved and issued to Ofgem for decision. The change is dependent on DCUSA CP414 and decision timeframes are unknown at present. REC Change Proposal R044 has been approved, which facilitates provision of the new Meter Data Retrieval (MDR) role. New REC changes have also been raised as a result of detailed design work ongoing by the DCC (see R093 & R097).
- 2. Ofgem Code Designation Update: Ofgem advised of a current preference to utilise Significant Code Review (SCR) powers to implement the code change required to give effect to MHHS. Other options are available and Ofgem continue to work with the Programme to ensure the most effective method is used.
- 3. Code Drafting Replan: Changes are required to the Code Drafting Plan following comments received as part of the wider Programme Replan. Key changes will include increased time for code drafting and associated consultations.

CCAG papers available here

#### Upcoming agenda items

- Code draft planning (as input to Programme replan)
- Code drafting progress updates
- Code drafting approach learnings and improvements

## Testing and Migration Advisory Group (TMAG)

#### Update from TMAG 15 March 2023

- 1. Data Cleanse Plan: The Programme provided an overview of the plan, scope and timescales
- 2. Migration, Cutover & Data Strategy: The Programme provided an update on progress to date
- 3. SIT Scope: The Programme provided updates on the SIT Scope document, and plans to update and rebaseline the MHHS E2E Testing and Integration Strategy
- 4. Placing Reliance Policy update: The Programme provided an update on the status of the Placing Reliance Policy for review ahead of planned approval at 27 March extraordinary TMAG
- 5. Test Data Approach and Plan: The Programme provided an update on progress of the Test Data Approach and Plan ahead of decision at May TMAG
- 6. Working group updates Updates were provided on activity at the Qualification and Non-Functional Testing Working Groups

TMAG papers available here

#### Upcoming agenda items

- Placing Reliance Policy approval
- Review of E2E Testing and Integration Strategy
- Overarching Test Data Approach and Plan approval
- Migration, Cutover & Data Strategy approval
- CIT & Functional Test Approach and Plans approval
- Release and Configuration Management Approach
- Data Cleanse Plan



## **SIT Readiness**

72

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- Of the **75** responses to the Replan R3, **24** have volunteered for SIT and **27** are interested in doing so.
- The PPC Team are working closely with participants and their software providers to ensure that they are aligned on SIT timelines.
- PPC team has supported the Testing Team with communicating the "Placing Reliance" Policy to Participants, highlighting the second round of industry consultation closing on 5<sup>th</sup> April.
- **Next steps:** PPC team to continue to identify ask about SIT in bilaterals and work with Testing team to communicate the benefits of SIT to participants.

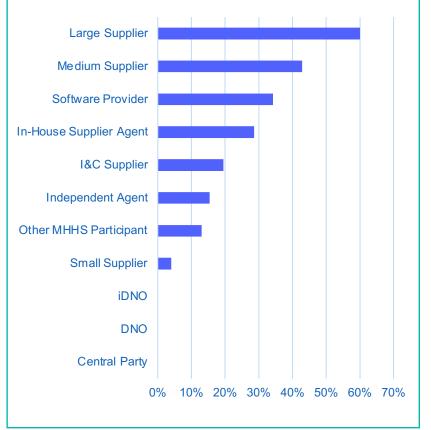
## **Communications channels**

- The PPC team have been supporting the Programme with two webinars including a webinar on the Introduction to the Data Integration Platform (DIP) on 23 February and a webinar on the Participant Design Assurance Approach on 30 March.
- Next steps: Continue to survey participants via webinars and confirm future webinars.

## Participant Engagement by Constituency

The PPC team held **37** bilateral meetings with Participants this month. The chart below shows the percentage of these Participants in each Constituency that were met.

% Participants met, by Constituency

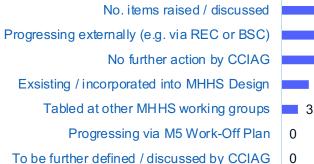


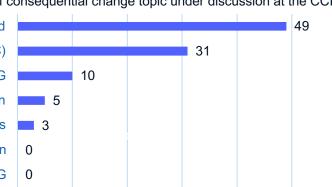


## Consequential change: Summarises activity at the Consequential Change Impact Assessment Group (CCIAG)

#### **CCIAG metrics**

The following graph summarises the status of consequential change topic under discussion at the CCIAG:





The latest CCIAG meeting papers and headline reports can be found here.

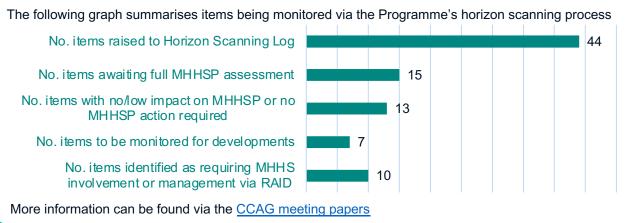
#### **Closure of CCIAG**

The CCIAG has successfully concluded its activities, and was officially disbanded by the Design Advisory Group (DAG) on 08 March 2023. Feedback from participants has been exceptionally positive, and there was agreement at the last CCIAG meeting on 22 February 2023 that the group has successfully discharged its objectives by giving oxygen to topics which may not otherwise have had a natural home for discussion. The majority of topics discussed at the CCIAG will now be progressed externally by Code Bodies, with certain topics/solutions then being incorporated as consequential changes into code drafting being undertaken via the Cross Code Advisory Group (CCAG) and Code Drafting Working Group (CDWG). The CDWG will consult on all code drafting, and Code Bodies are expected to consult participants on any solutions developed.

#### **Outputs and Next Steps**

The primary output of the CCIAG is a list of consequential change code drafting topics which will now be passed to the CCAG/CDWG. Code Bodies have warranted that the items within this list are topics which are likely to require incorporation into Programme code drafting to avoid inefficiency and duplicated effort. Code Bodies have also warranted that the list of drafting topics, if not incorporated into Programme code drafting, would likely require a standalone change under the respective code.

## Industry horizon scanning: Summarise items monitored via the Cross-Code Advisory Group (CCAG) horizon scanning process



### **Horizon Scanning Process**

The CCAG collaborate to populate the Horizon Scanning Log and the Programme undertakes impact assessment of each change. Where a change requires actions by the Programme beyond simple monitoring or initial definition, this is entered into the Programme RAID framework with an appropriate action plan and owner put in place.

Industry code changes: 38 – REC: 18, BSC: 8, SEC: 4, DCUSA: 7, CUSC: 1 Wider industry changes: 5 – HH opt-out, DUoS SCR, code review, microbusiness def Criticality of horizon scanning items – High: 4, Medium to High: 3, Medium: 3, Low: 13 Top RAID linked items:

• SEC MP162 (R0011, R0083, R0113, R0115, R0116, R051, R0182, R0191, D0076, D0077)

• BSC CP1558 (R0200, D0068) • REC R0032 (D0068, D0069) • REC R0044 (D0055)





**Dashboard Objective:** To provide PSG with a progress update on in-flight and future planned assurance activities. Assurance themes and agreed actions will be shared with PSG on a quarterly basis with specific Work Package (WP) assurance reports shared in the lead up to key milestones.



## Assurance Activities in Progress / Completed during month

## **Theme-Based Assurance**

- Ongoing Embedded Assurance Activities (WP1) Monthly cadence of interactions with MHHSP to support embedded assurance - In Progress - Drafting summary report on progress against actions raised by IPA
- MHHS Programme Plan (WP3) Embedded assurance in programme re-plan activity In Progress - IPA final report will be shared with the Programme as part of the Round 3 Plan Consultation
- Design Documentation (WP4) Embedded assurance in design activity In Progress IPA provided feedback on migration design process. Monitoring actions to progress Data Assurance report findings in Data Working Group and Migration Working Group. Observing migration design review and assurance processes, through BPRWG and document review.
- Conflicts of Interest (WP 5) Terms of Reference for forward assurance shared with SRO and Ofgem for feedback.

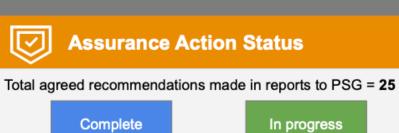
## Stage-Based Assurance

• Test Assurance (WP9, 10, 11) - Embedded assurance in testing activity - Terms of Reference for assurance activity shared with SRO and Ofgem for feedback. LDSO targeted assurance report shared with SRO and Ofgem and feedback received.



# Upcoming Assurance Activities

- WP9/10/11 Mobilisation of this work package and share IPA review comments on SIT scope and voluntary Participants' planning
- Revision of the Independent Programme Assurance
   Framework and assurance plan To be reviewed and updated following baselining of the Programme Re-plan



13

12

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# Summary and next steps

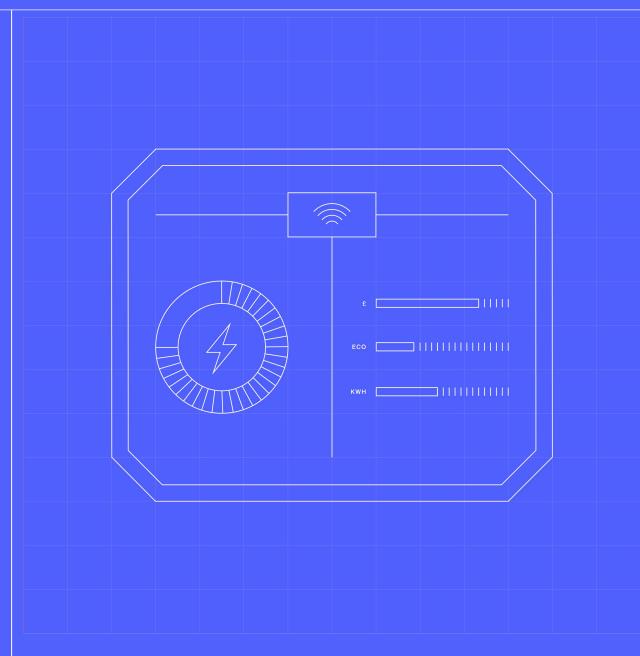
**INFORMATION**: Summarise actions and decisions. Look ahead to next meeting

Chair and Secretariat

5 mins

10





## Summary and next steps

- 1. Confirm actions and decisions from meeting
- 2. Date of next PSG: 03 May 2023 10:00 12:00

Main agenda items	Standing items
<ul> <li>Programme Re-plan - Change Request Impact Assessment outputs and decision</li> <li>SIT (M9) and Go-live (M10 / M11) outlook and next steps</li> <li>First FTIG report</li> </ul>	<ul> <li>Minutes and action review</li> <li>Sponsor update</li> <li>Delivery dashboards</li> <li>Summary and next steps</li> </ul>
<ul> <li>Programme delivery approach recap</li> </ul>	

If you would like to propose an agenda item for the PSG, please contact the PMO at PMO@mhhsprogramme.co.uk

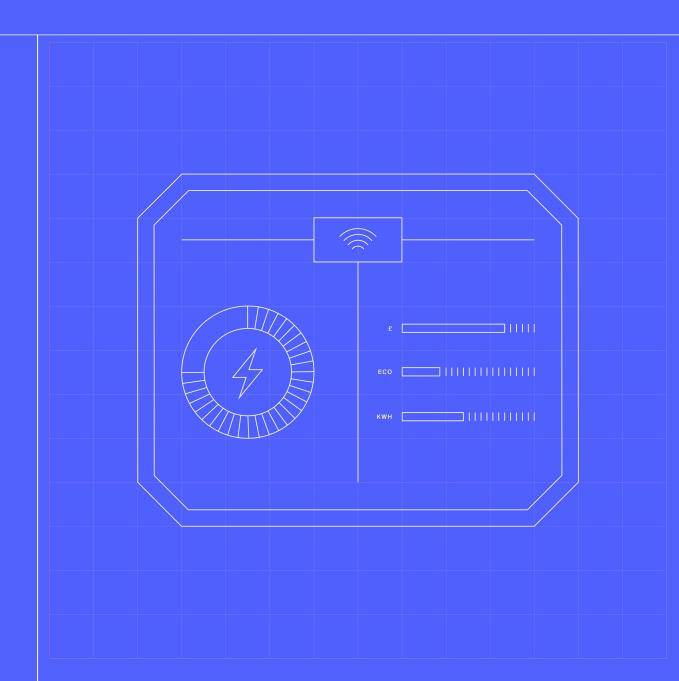


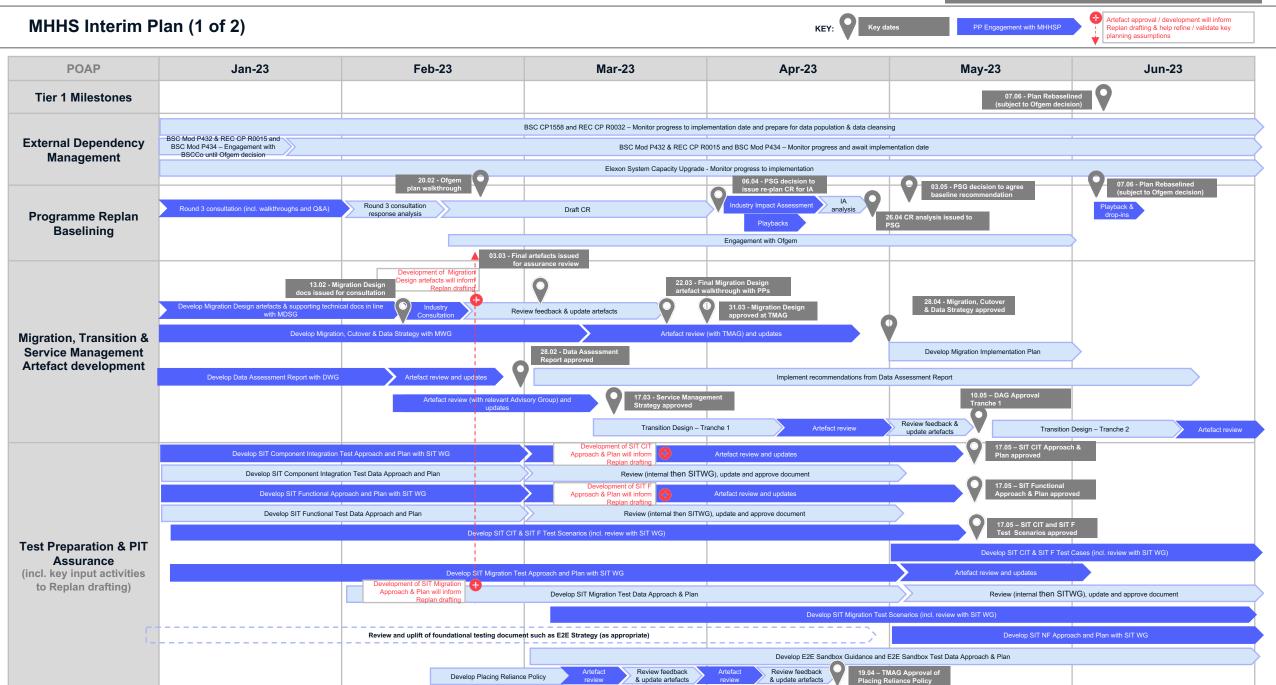
# Appendix

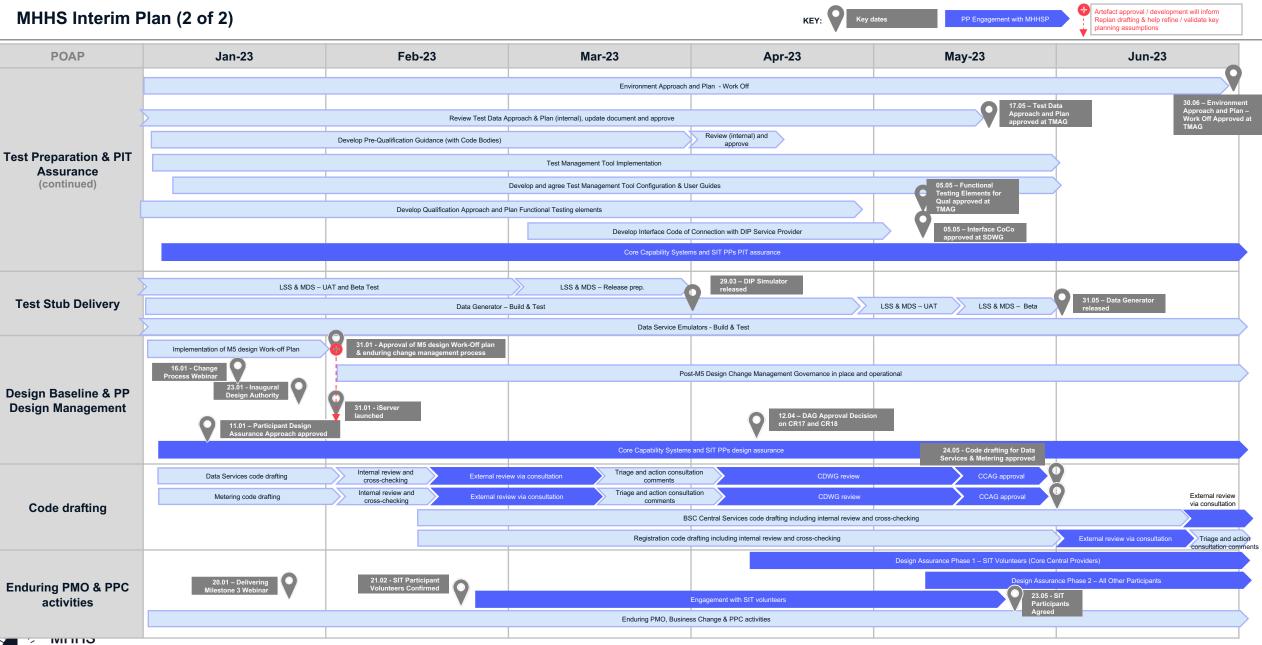
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# Detailed Interim Plan

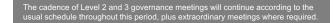




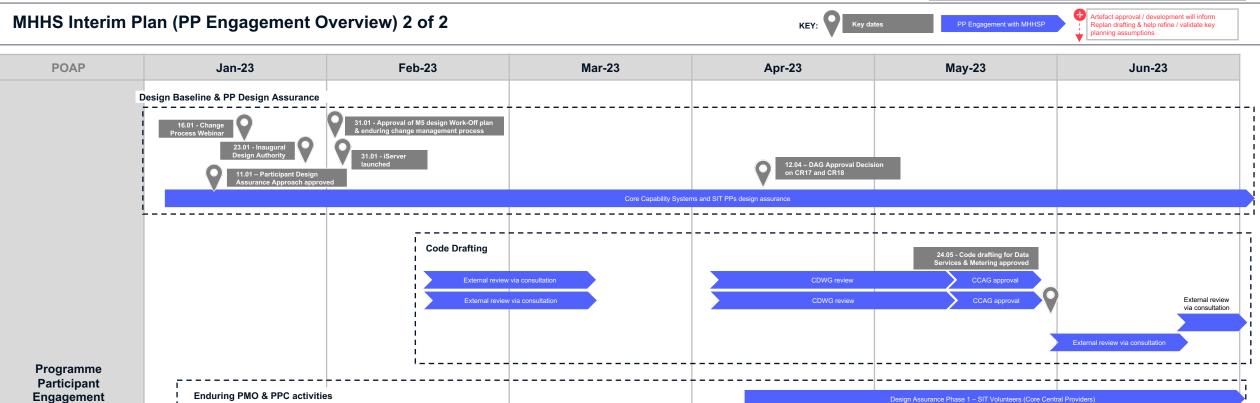












Enduring PMO & PPC activities				Design Assurance Phase 1 – SIT Volunteers (Core Central Providers)			
20.01 – Delivering Milestone 3 Webinar	21.02 - SIT Participant Volunteers Confirmed					$\frown$	e Phase 2 – All Other Participants
		Engagement with SIT volunteers			23.05 - SIT Participants Agreed		
						Agreeu	